

**CORA CU Boulder**

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**From:** Angela N Knight  
**Sent:** Tuesday, May 24, 2016 1:47 PM  
**To:** Philip J Weiser; Sarah A Krakoff; Charles F Wilkinson  
**Cc:** Peggy Delaney  
**Subject:** RE: Alice Madden

Phil,

Great news! I'll start working on the draft and forward to you when ready.

Angela

Angela Knight  
HR Director

University of Colorado Law School  
Wolf Law Building, 401 UCB | Boulder, CO 80309

-----Original Message-----

**From:** Philip J Weiser  
**Sent:** Tuesday, May 24, 2016 11:35 AM  
**To:** Angela N Knight; Sarah A Krakoff; Charles F Wilkinson  
**Cc:** Peggy Delaney  
**Subject:** Alice Madden

Angela,

I talked to the Provost today and he agreed that the GWC Exec Director position could be 75% time and 110K. Can you work up an offer letter I can send to Alice. I am happy to send her a draft first, while we seek approval of the formal one. She is out during the end of June so while she is willing to start mid-June, it probably makes more sense to have a July 11th start date.

Charles and Sarah, I will separately relay your take on the conflict of interest issue and let her know that this will need to be a continuing conversation. There is a formal campus policy here and Angela and I can dig it up and send it to you.

Peggy, we will need to get the funding send to our books from main campus. Let me know if you need help on this.

I look forward to bringing Alice aboard!

Phil

Alice Madden



Dear Search Committee,

*Re: Executive Director, Getches-Wilkinson Center (03948)*

I am pleased to submit my application for the Executive Director position of the Getches-Wilkinson Center. I am very familiar with the Center and was just recently asked to become a Senior Fellow. As you will see from my resume, I feel quite certain that I meet all of the position's requirements. A few highlights include:

While serving in the State House, I was a fierce advocate for environmental issues. In my efforts to win a progressive majority in 2004, I raised a record amount of funds. As majority leader, I helped pass an environmental and clean energy policy agenda which transformed our state from laggard to leader in developing a sustainable energy economy.

As Governor Ritter's Climate Advisor, I helped build a coalition of diverse stakeholders to implement the historic Clean Air Clean Jobs Act.

As the Timothy E. Wirth Chair in Sustainable Development at CU Denver, I continued my efforts to bridge academics with real world applications, including hosting a forum with academics, citizen advocates, energy industry leaders, and policy makers to seek common ground re oil and gas drilling. I also taught graduate level Political Advocacy.

As Principal Deputy Assistant Secretary of Intergovernmental and External Affairs at the U.S. Department of Energy, I managed a team that worked closely with governors / mayors implementing clean energy programs, assisted companies seeking grants / loans to fund emerging technologies, and helped meet the goals of the President's Climate Action Plan.

Since leaving DOE in May of 2015, I have been helping companies develop and commercialize emerging clean energy technologies.

In every position I have held, success has required collaborations among diverse entities and individuals: local, state and federal governments; elected officials; industry and business leaders; university administrators, faculty and students; and private citizens. I believe my experience and proven dedication to aligned goals makes me uniquely well suited to carry on the work of the Center. It would be an honor to do so.

Sincerely yours,

Alice Madden

Alice Madden



## PROFESSIONAL EXPERIENCE

**AOTA Consulting** Louisville, CO

4/15 – Present

**Principal**

All of the Above Consulting provides two areas of services: development of emerging clean energy technologies, and public policy strategic planning.

**U.S. Department of Energy** Washington DC

8/13 – 4/15

**Principal Deputy Assistant Secretary, Intergovernmental & External Affairs**

As a member of the Secretary's senior leadership team, I served as the interface between the Department and local, state and tribal leaders, related associations (e.g. National Governors Association / National League of Cities) and key stakeholders (private sector businesses) to achieve the "all of the above" energy goals of the Department, including the emission reduction goals of the President's Climate Action Plan.

Secretary Moniz placed an intensified focus on working with an expanded universe of constituencies and allowed me to build a new team to broaden Department relevance. My team implemented a strategic national outreach plan for the Secretary, Department leaders, and myself to reach and ultimately surpass the Secretary's goals of enhanced engagement with mayors and governors and key stakeholders. Identified / addressed obstacles and emerging issues, and briefed the Secretary on all related matters. Improved communications and responsiveness to our constituencies, including increasing access to technical assistance and funding opportunities, and creating educational programs on funding mechanisms.

Worked with programs dedicated to ensuring access to affordable clean energy for all citizens. Collaborated with business associations such as Business Forward and the Business Council for Sustainable Energy. Worked with the Loan Program Office to identify new clean energy technologies.

Coordinated these efforts with the White House and forged new partnership with other federal agencies. In 2013, represented the Department on various panels at UN COP 19 in Warsaw. Developed / launched the *Presidential Lighting Challenge* which aids mayors committed to converting to high efficiency lighting.

**University of Colorado, School of Public Affairs**

1/11 – 7/13

**Timothy E. Wirth Chair in Sustainable Development**

Convened stakeholders around developing sustainable economies by helping governments, businesses, non-profit groups and community organizations adopt policies, and form partnerships and strategies that balanced economic, environmental and expanded social welfare objectives. Held monthly public forums featuring sustainability leaders.

Ran programs concerning engaging women and underrepresented minority students in STEM studies and sustainability professions.

Sought after lecturer on a number of topics including successfully communicating complex / controversial topics to diverse sets of stakeholders.

Taught Political Advocacy in the Masters of Public Policy program.

Held two National Science Foundation Grants:

*The Global Research Network on Women & Sustainability:* Mentored minority women and women from developing countries working in sustainability and climate change. Held women's retreat at the UN Rio+20 Conference (2012) and in Uganda (2013).

*Rocky Mountain Science & Sustainability Network:* A partnership among universities and federal agencies designed to recruit and train the next generation of diverse leaders to address issues related to environmental and cultural sustainability on a global scale. (Still teach at the annual RMSSN Academy each May.)

**The Office of Colorado Governor Bill Ritter, Jr.**

1/09 – 1/11

**Climate Change Advisor**

Coordinated efforts to develop and implement the policy / programmatic goals to establish a new energy economy. Helped implement a broad range of sustainable economic strategies including an extensive public education effort. Created and convened a Climate Advisory Panel to provide an interactive means of communication among a diverse set of stakeholders including representatives local governments, business leaders, scientists, teachers, academics, the agriculture and ranching sector, utility sector, extraction industries, and renewable energy interests. Utilized those diverse relationships to successfully develop legislative, administrative and regulatory policies. Presented at the U.S. Center during UN COP 15 in Copenhagen (12/09).

**Deputy Chief of Staff**

Advised the Governor and managed disposition of myriad issues. Engaged with public to build support for Governor's agenda. Helped set economic development, public health, environmental and energy policy priorities, such as developing and implementing the historic Clean Air Clean Jobs Act which led to the early retirement of two urban coal plants (>900 MW) to be replaced by cleaner fuels.

**Center for American Progress Washington DC**

1/08 – 11/09

**Senior Fellow**

Conducted research, writing and public speaking to develop and support progressive policies re sustainable economies through strategic communications, economic analysis, education and issue advocacy with diverse constituencies.

**Colorado House of Representatives**

2001 – 2009

**State Representative (Majority Leader, 2005 – 2009)**

Additional leadership positions: Legislative Council & Executive Committee (2003 – 2009); Caucus Chair (2003 – 2004).

**Agenda development:** Developed and led passage of policy goals, e.g. healthcare, education, economic development, natural resources, environment, cleaner energy development, and increased public transportation funding. Ran the schedule for floor / committee work to meet deadlines – for the first time, ended the 120-day session early each of my four years as Leader.

**Management responsibilities:** As Majority Leader, supervised hiring of staff, aides and interns; lead contact for IT decisions, security issues, employment issues, and any ethical or legal complaints filed against representatives or lobbyists; performed performance reviews of executive directors of Legislative Counsel, Legal Services, Audit, and Budget Departments.

**Budget:** As Majority Leader, oversaw development of the annual School Finance Act and state budget (the “Long Bill”). Primary sponsor of the Legislature’s annual budget bill.

**Political Campaign Strategies:** Recognized as the architect of the 2004 historic shift in power in the Colorado State House. Built a national campaign team and managed all research, message development, communications and fundraising for State House majority campaigns in 2004, 2006 and 2008 (each cycle having record budgets of \$3 – \$5M). In a 65-seat chamber, picked up seven seats in 2004 to achieve progressive majority for the first time since the 1970s. In 2006, expanded that majority by picking up four more seats, reaching a record 40 out of 65 seats. Developed a year-round constituent communication plan that greatly increased incumbents’ name identification and connection to the community. Have since advised leaders / caucuses in Arizona, Missouri, Montana, Nevada and Oklahoma.

**Committees:** Appropriations, Agriculture & Natural Resources, Judiciary, Information & Technology, Joint Computer Technology, House Ethics, Local Government (2001 Special Session), Criminal Sentencing Interim Committee (2001), State Affairs (2002 Special Session), Finance (2002 Special Session) and Healthcare Interim Committee (2002).

**University of Colorado School of Law**

1997 – 2000

**Director of Alumni Relations**

Created / implemented alumni programs to serve approximately 5,000 law school alumni. Restructured the Law Alumni Board of Directors, increasing the diversity of board members; and produced the quarterly *Amicus* magazine, revamping design and content, and expanding distribution / readership. Created an interactive website. A larger and more diverse group of alumni in terms of age, gender, ethnicity, area of practice, and geographic location began to participate in the law school community.

**Adjunct Professor** Appellate Advocacy and Legal Writing.

**Silver & DeBoskey Denver, Colorado**

1996

**Attorney**

Performed all aspects of a civil litigation practice with Bruce DeBoskey.

**Sole Practitioner Boulder, Colorado**

5/94 – 12/95

Performed all aspects of a general practice with an emphasis on employment law, including contract assignments for individual attorneys and law firms.

**Fairfield & Woods Denver, Colorado**

**9/89 – 4/94**

**Associate Attorney**

Performed all aspects of a commercial litigation practice, with an emphasis in employment law.

**Technical Writer, Boulder / Denver, Colorado**

**1983 – 1987**

Freelance. Mizar Graphics Corp. MiniScribe Corp.

## **EDUCATION**

**Center for Policy Alternatives: Arthur Flemming Leadership Fellow**

**Class of 2002**

A one-year, values based national leadership program using experiential teaching principles, coaching and networking to empower emerging progressive leaders.

**University of Colorado School of Law: Juris Doctor**

**1989**

Champion, Rothgerber Moot Court Competition.

Vice-President, third year class.

Award Recipient, Civil Practice Institute.

**University of Colorado at Boulder: Bachelor of Arts in Psychology**

Honors, Psi Chi Honors Society of Psychology.

**Linda Shoemaker**

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**From:** Linda Shoemaker  
**Sent:** Saturday, June 04, 2016 10:08 PM  
**To:** Alice Madden  
**Subject:** Re: Regent Report 6/3/2016

Yes. Of course. Also dinner at CU tonight for Shakespeare Festival.

Linda Shoemaker, Regent (CD-2)  
University of Colorado



On Jun 4, 2016, at 3:23 PM, Alice Madden [redacted] wrote:

And you mean Sunday nite rt??

On Jun 4, 2016 3:22 PM, "Alice Madden" [redacted] wrote:

Yes! Just accepted Bruce moved quickly! Will work 3/4 time so have time to campaign. Dream job for me!! PR going put next week.

On Jun 4, 2016 11:42 AM, "Linda Shoemaker" [redacted] wrote:  
See next to last paragraph. News to me that you're the new Getches-Wilkinson Director. Lots to discuss tonight.

Begin forwarded message:

**From:** Bruce Benson [redacted]  
**Subject:** Regent Report 6/3/2016  
**Date:** June 3, 2016 at 3:59:27 PM MDT



Dear Regents,

Some of the issues from the legislative session continue to linger for us. We had a good discussion on the hospital provider fee issue. As far as I can tell, the issue is dead for now. I don't see a special session being called; too many people are heading in different directions to get the consensus necessary to proceed. As I have mentioned, pending election results, I expect it will come back next year.

We're also discussing the proposed TABOR timeout ballot initiative and its chances of success. I have met with Maria Garcia Berry several times to discuss the issue. She is working closely with Dan Ritchie and his group. Those discussions are ongoing, but we should have a definitive answer on how or if the issue will proceed within the next two weeks.

Information redacted pursuant to  
C.R.S. § 24-72-204 (3)(a)(IV) - other  
privileges (confidential financial)

Document partially redacted pursuant  
to C.R.S. § 24-72-204 (3)(a)(IV) –  
protected employee information

I have had several donor lunches and dinners this week. We continue to do what we can to personally cultivate current and potential donors.

Michael Lightner and I met with Ravinder Singh, the incoming chair of Faculty Council. He is a faculty member in Molecular, Cellular and Developmental Biology on the Boulder campus. He has a long track record of work in shared governance and I think he will do a great job. I also appreciate John McDowell's work as chair over the past two years.

I met with Livia and Glen Scott, friends of the university, to discuss the recruitment of students from China. I have passed on information to Phil.

I had a Telepresence meeting with the chancellors to catch up on a variety of topics. Afterward, Phil and I met with Mary Sullivan, John Freyer and Randy Nichols of the CUREF Board to talk about some real estate issues and the business school.

You may recall I told you some time back that I had done an interview with Colorado Expressions magazine. It's a bi-monthly, so the issue just came out this week. The feature on me is the cover story, so I think its nice exposure for the university. We will get copies for you.

Also on the media front, Ken alerted you to the op-ed we submitted to The Denver Post. They decided to pass on it, but the Colorado Springs Gazette and Grand Junction Daily Sentinel both ran it over the holiday weekend.

We learned yesterday that Regent Candidate Alice Madden has been named director of the Getches-Wilkinson Center at the CU-Boulder Law School, which the campus is announcing next week. We have had employees who have been regents and regent candidates, but I wanted to call your attention to the news. I have asked Pat to reach out to Alice to ensure clarity in the role as it relates to running for board office.

I hope you all have a good weekend. Please let me know if you have feedback for me.

Bruce D. Benson  
President  
<image001.png>

Linda Shoemaker, Regent (CD-2)  
University of Colorado

