



# OPEN THE BOOKS

## OVERSIGHT REPORT



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A Project of American Transparency

U.S. ENVIRONMENTAL PROTECTION AGENCY





# OPEN THE BOOKS

## OVERSIGHT REPORT

### **U.S. ENVIRONMENTAL PROTECTION AGENCY FISCAL YEARS 2000 – 2014: OVERVIEW STUDY**

**PUBLISHED: SEPTEMBER, 2015**

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**Dr. Tom Coburn, Honorary Chairman American Transparency**

“Open the Books is doing the work I envisioned when the Coburn-Obama bill became law. Their innovative app and other tools are putting sunlight through a magnifying glass.” March 11, 2014

### **OUR REPORT MADE POSSIBLE BY:**

**The “Federal Funding Accountability and Transparency Act of 2006”**

**Sponsors: Sen. Tom Coburn (R-OK) & Sen. Barack Obama (D-IL)**

**(Public Law 109-282, 109th Congress)**

***“Is the spending in the public interest or the special interest?”***

**– Sen. Tom Coburn**

***“I know that restoring transparency is not only the surest way to achieve results, but also to earn back the trust in government...”***

**– Sen. Barack Obama**

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# SUMMARY:

Using public data released by the 2006 “Google Your Government Act” (Federal Funding Accountability and Transparency Act), we quantified \$92.692 billion in contracts and grants to vendors of the Environmental Protection Agency (EPA) - including corporations, government units, non-profit organizations, nationally-owned banks, and other entities (FY2000-FY2014).

## AMONG OUR MACRO FINDINGS:

### 1. EPA Annual Budget Compared to Budgets of the Fifty States

With a FY2015 budget of \$8.13 billion, the EPA would rank 42nd out of the Fifty states. Its all-time high budget of \$10.3 billion in FY2010 would rank it 38th. Here is a [link to state budgets](#).

### 2. Compared to private foundations in the United States, where would the EPA rank

**in total grant-making? #1, if the EPA were a domestic, grant-making foundation.** Since 2000, in the federal disclosed data, the EPA has provided \$72.244 billion in federal grants. 87.5% of EPA grants flowed to other units of local, state or federal government entities (outside of higher education); 6% of grants went to 3,000 private entities; 3% of EPA grants to Native Americans and indigenous people; and 3% of EPA grants went to colleges and universities across America.

By comparison The Bill and Melinda Gates Foundation grant-making through 2013, gave \$3.3 billion in grants and has total assets of \$36.8 billion. Review the TOP 100 private foundations, [click here](#). Since 2000, EPA grant-making is over 20X larger than the Gates Foundation.

### 3. Compared to the largest law firms in American, where would the EPA rank based on the

**number of lawyers?** In FY2014, the EPA would rank as the #14 largest domestic law firm. In FY2012, the EPA would have ranked #11. Here is the link to the TOP 25 private law firms in USA, [click here](#).

Currently the EPA has 1,020 employees with the title of “*general attorney*.” Since 2007, the EPA has paid \$1.133 billion to “*general attorney*” – the fifth most salary of all 183 positions.

### 4. Police Powers – Criminal Enforcement Program

Since 2006, the Criminal Enforcement Program spent at least \$715 million according to EPA disclosed budgets estimates. The EPA titles their “police officers” as “Special Agents.” Outfitting the 200 “Special Agents” to protect the environment and investigate enviro-crime is a costly endeavor. The EPA disclosed spending includes tens of millions of dollars in checkbook spending on “*guns up*

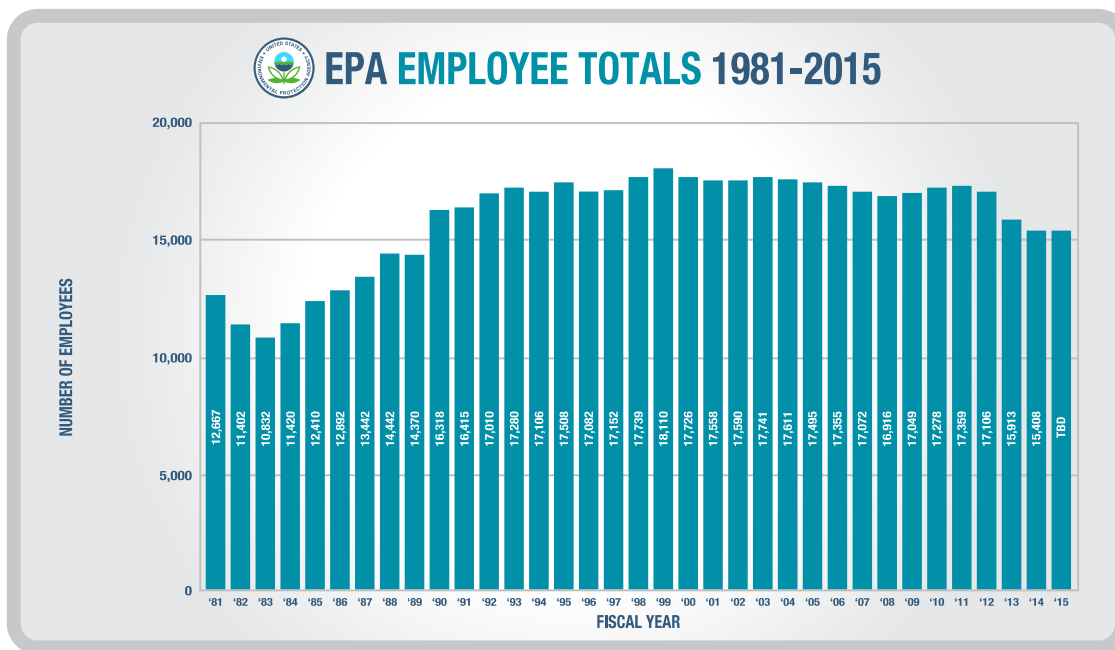


to 300MM,” “ammunition up to 300MM,” “body armor,” “camouflage and deceptive equipment,” “unmanned aircraft,” “amphibious assault ships,” “radar,” “night vision,” joint “Homeland Security” projects, and much more –

## 5. Power to Incentivize – Bonuses to 12,029 of the 15,493 employees (FY2014)

EPA has a total disclosed salary payroll of \$1.722 billion in FY2014 for 15,493 employees. All employees received a performance bonus except for only 3,464 employees last year. The average EPA salary is now \$11,165 in FY2014. 7 of every 10 EPA employees make at least \$100,000 and roughly 1 in 3 make over \$125,000 per year. Over \$143.433 million in extra performance bonus compensation has been paid out to EPA employees since FY2007.

In FY2007, the EPA employed 17,430 workers. By FY2014, nearly 2,000 positions have been eliminated. During President Ronald Reagan’s administration (1981-1988), the EPA experienced an increase in the number of employees –1,775 new hires. *During the President Barack Obama administration, the EPA has cut nearly 2,000 positions (17,359 in FY2011 to 15,492 in FY2014).*



SOURCE: OPENTHEBOOKS.COM, EPA EMPLOYEE TOTALS

## 6. Contract Resources – Environmental Cleanup (since 2000)

EPA #1 expenditure category is “Hazardous Removal and Cleanup/Disposal” (\$1.9 billion). Other core mission activities include: *Environmental Remediation* (\$520 million), *Pollution control and abatement* (\$157.3 million), *Advanced development of pollution control* (\$54.7 million), *Environmental Services Study and Support* (\$563.741 million), *Environmental study and*

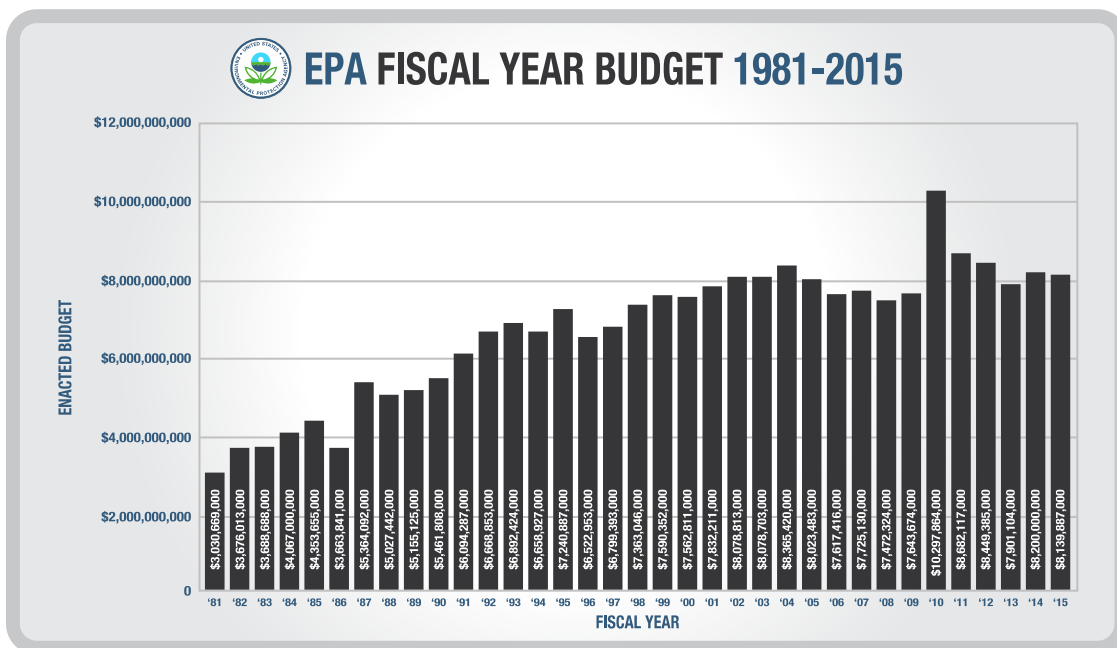
assessments (\$525.774 million), *Regulatory Studies* (\$141.919 million), *Hazardous substance analysis* (\$91.5 million), *Air Quality Analyses* (\$75.285 million), and *Waste Treatment and Storage* (\$51.151 million). **Total: approx. \$4.5 billion**

**Total Budget FY2000 - FY2014 = approx. \$121.9 billion.**

**7. EPA spends approximately \$8 billion per year in Congressional appropriations.**

The all-time fiscal year budget record was \$10.3 billion (2010) – up from \$7.6 billion a year earlier (2009) –36 percent year-over-year growth. During the Obama presidency, five out-of-the-top six highest budget years occurred - with the previous record budget of \$8.3 billion in EPA spending occurring during the George W. Bush administration (2004). See below for an annual chart of EPA fiscal year budget amounts (1981 – 2015).

**Every president since 1981 has grown the EPA during their term in office – but only GW Bush left office with a lower EPA budget than when he started:** Reagan \$3.03B (1981) - \$5.027B (1988); HW Bush \$5.155B (1989) - \$6.668B (1992); Clinton \$6.892B (1993) - \$7.562 (2000); GW Bush \$7.832B (2001), \$8.3 billion (2004), \$7.472B (2008); Obama \$7.642B (2009) - \$8.139B (2015)



SOURCE: OPENTHEBOOKS.COM, EPA FISCAL YEAR BUDGET

# QUICK FACTS

## FROM EPA CHECKBOOK (FY2000 – FY 2014):

- Since FY2000 - FY2014, EPA discloses \$20.377 billion on contractual spending and \$72.244 billion via grants-making.
- EPA employee counts increased by 1,775 employees under President Ronald Reagan and under President Barack Obama headcount has decreased by nearly 2,000 employees.
- Grants under President Obama are up 36 percent in first six years (\$32.5 billion) vs. first six years under President George W. Bush (\$24.1B) and contracts are up 35.2 percent \$9.6 billion (Obama) vs. \$7.1 billion (Bush).
- \$50 million in EPA grants to 61 International entities, including \$1.229 million to China
- \$31.066 million in “Environmental Justice” grants – mostly on college campuses
- Contractor Environmental Restorations LLC was on-site at the Colorado Gold Ring Mine when 3 million gallons of ‘toxic soup’ was released. Since 2000, the contractor ranked 8th highest revenue from EPA contracts: \$426 million.
- \$505 million in grants flowed to the North American Development Bank co-owned by Mexico and U.S.
- Nearly \$1 billion since 2000 flowed into the Senior Environmental Employment Program – where retired or unemployed seniors work through 269 non-profit organizations for EPA. It’s EPA 12th largest spending category. For example, a civil engineer is paid \$12.87 per hour in Des Moines, IA; Administrative Assistance in Dallas, TX is paid \$8.78; and Executive Office Support in Washington, D.C. is paid \$12.72 per hour.
- Purchase of state and local big data criminal and arrest record files. For example, EPA contracted with State of Illinois to subscribe to the Leeds 2000 Illinois State Police computer services for use on background searches on targets/suspects/defendants.
- Big data purchases of credit files from Experian, business information from Dunn & Bradstreet, legal data from Thomson Legal & Regulatory and memberships in big data cloud-sharing public-private partnerships like the New England State Police Network.
- EPA spent \$48.4 million since 2005 on Herman Miller upscale furniture. Nearly \$5 million on Knoll, Inc. furniture – 40 designs of Knoll are on permanent display at The Museum of Modern Art in New York City.
- \$6.6 million spent on joint Homeland Security Projects with EPA.
- Many EPA offices have high-speed T1 internet lines and key employees have specially designed ‘encrypted laptops.’
- \$261,456 spent by EPA on badges and insignia.
- \$4.359 million in grants to National Attorney General Association and four state AG’s



# INTRODUCTION

## OVERVIEW OF THE ENVIRONMENTAL PROTECTION AGENCY (EPA)

Founded by the executive order (Reorganization Plan No. 3) of Republican President Richard Nixon on July 9, 1970, the mission of the EPA is simple and concise: *“Our mission is to protect human health and the environment.”*

The first administrator of the EPA was a lawyer, William D. Ruckelshaus, who was nicknamed *“Mr. Clean”* by Senator Edmund Muskie (D-MN). In his first address to congress, Ruckelshaus made clear the EPA's adversarial position vs. American businesses, *“no obligation to promote commerce or agriculture.”* From the EPA's website: *“Ruckelshaus positioned himself as the governmental advocate of environmental progress, not merely a mediator between industry and the public.”*

**Today, the EPA's Strategic Plan Identifies the measurable environmental and human health outcomes the public can expect from EPA and describes how they intend to achieve those results. To accomplish this mission, EPA:**

- 1. Sponsors partnerships, teaches people about the environment, publish information, study environmental issues and give grants.** Whether it's through contracts, grants, salaries and bonuses to employees, and the federal transfer of taxpayer dollars, we analyze the flow of funds within this report.
- 2. Develops and enforces regulations.** When Congress writes an environmental law, EPA implements it by writing regulations – often setting national standards. **This Open The Books Oversight Report - EPA does not study the impact of these regulations on the environment or commerce. Our report is only financial in scope.**

Journalists, organizations, oversight committees, politicians and watchdogs are encouraged to review the facts delineated in our report and continue to pursue investigation.

For example, out of a total budget of \$122 billion since 2000, why has only \$4.5 billion in contracted spending been spent on *“Hazardous Removal, Cleanup and Disposal”* plus *“Environmental Remediation”*? Or is this perceived discrepancy more than made up for by targeted grant-making instead of contracting?

To the extent that the EPA spends taxpayer dollars, those dollars must be efficiently deployed in a targeted, honed and efficient manner.

**Our purpose is historically rooted in the famous quotation from Supreme Court Justice Louis Brandeis, “Sunlight is the best disinfectant.”**

# HIGHLIGHTS

## CONTRACTS FROM FISCAL YEARS 2000-2014: **\$20.378 BILLION**

Over the past 14 years, the Environmental Protection Agency has engaged in 277,004 contracting transactions amounting to \$20.378 billion, averaging about \$1.456 billion per year. These business transactions comprise 10% - 15% of the annual budget which over the last five years has ranged between \$8 and \$10 billion.

**The EPA contracted with 13,423 individual entities since 2000.**

Procurement ranges from *Hazardous Removal, Cleanup and Disposal* (\$1.9 billion) to *Computer Aided Design Services* (\$25.1 million) and *Chemical Analysis Instruments* (\$25.2 million). The EPA discloses spending of \$11.653 million on vehicles/motorcycles, \$2.662 million on watercraft, and nearly \$6 million on aircraft since 2000. Many of the 40 EPA offices across America have high-speed internet T1 lines installed. Key employees have 'encrypted laptops' with \$261,456 spent on badges and insignia.

Other spending includes building and property alarm security, technology/computer/data systems, architect and engineering, mapping services, office furniture, management support, and many other services including remediation of toxic properties, i.e. Superfund sites and former military or weapon- manufactured contaminated properties. (See our ranked chart of TOP 100 EPA Service Descriptions in this section)

## AMONG OUR FINDINGS:

- The TOP 5 companies received \$4.532 billion in EPA contracts. This equaled 22 percent of all contracts lent since 2000. These top five contracting companies are: CH2M Hill Companies (\$1.1 billion), Computer Sciences Corporation (\$909.9M), Lockheed Martin Corp (\$908.6M), Tetra Tech Inc. (\$862.6 M), and EQM Technologies & Energy Inc. (\$750.9M).

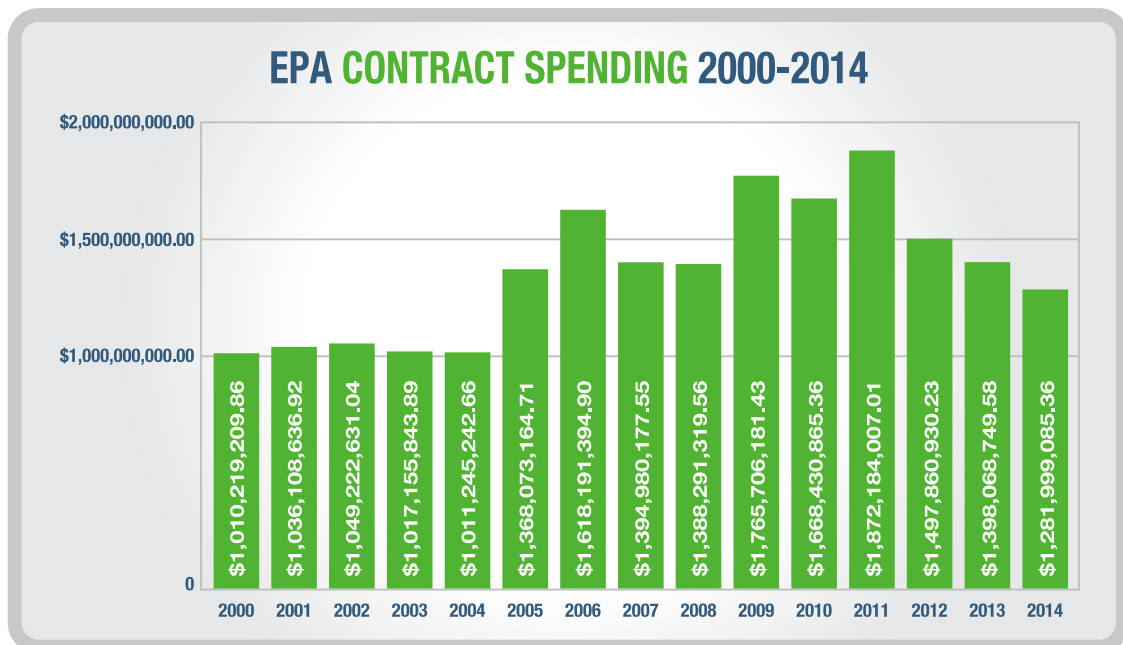
*Furthermore, the Top 50 contract recipients out of the 13,423 have received \$13.301 billion since 2000, amounting to 65.3% of all contract spending.*

- **EPA Contracts are up 35.2 percent during first six years of Obama administration (\$9.6B, FY2009 - 2014) vs. GW Bush administration (\$7.1B, FY2001 - 2006) – despite budget sequestration.** A single year contract spending record of \$1.872 billion (2011) grossly exceeded the most common annual amount of contract spending, typically \$1 billion.
- Millions of dollars has been allocated towards military-style weaponry/gear such as “guns and ammunition up to 300MM,” “camouflage and other deceptive equipment,” “night vision,” “unmanned aircraft,” “radar,” “body armor,” and “joint projects with Home Land Security.”

- On Office Furniture, the EPA spent over \$92.4 million since year 2005. With current workforce of 15,500 that's an average of \$6,000 per employee in furniture allowance. Spending included \$48.4 million on upscale vendors such as Herman Miller and Knoll.
- Within the category of 'Public Relations,' the EPA spent over \$15.1 million with outside public relations consultants. Despite the EPA currently employing up to 198 'Public Affairs' employees (FY2012). Since FY2007, EPA spent over \$141.496 million in salaries plus \$1.5 million in bonuses on permanent 'Public Affairs' officers.
- Another \$336.506 million was spent on what we considered unknown or vague product descriptions. Some of these simply did not provide detail while others were unrecognizable symbols and incoherent phrases such as: "R506", "108", and ":". Lack of transparency hurts our oversight effort and ability to accurately quantify spending and waste.
- In regards to EPA contract spending per year, the numbers read as such:  
2000 (\$1.010 B), 2001 (\$1.036 B), 2002 (\$1.049 B), 2003 (\$1.017 B), 2004 (\$1.011 B), 2005 (\$1.368 B), 2006 (1.618 B), 2007 (\$1.395 B), 2008 (\$1.388 B), 2009 (\$1.766 B), 2010 (\$1.668 B), 2011 (\$1.872 B), 2012 (\$1.497 B), 2013 (\$1.398 B), and 2014 (\$1.282 B).



## EPA SPENDS \$20,377,739,452.06 IN CONTRACTS



SOURCE: OPENTHEBOOKS.COM, EPA CONTRACT SPENDING

## TOP 30 EPA CONTRACTORS SINCE 2000

1	CH2M HILL COMPANIES LTD.	\$ 1,009,612,818.00
2	COMPUTER SCIENCES CORPORATION	\$ 909,860,216.92
3	LOCKHEED MARTIN CORPORATION	\$ 908,571,395.16
4	TETRA TECH INC.	\$ 862,363,834.38
5	EQM Technologies & Energy Inc	\$ 750,890,822.64
6	WESTON SOLUTIONS HOLDINGS INC	\$ 749,304,396.33
7	ICF INTERNATIONAL INC.	\$ 507,377,487.56
8	ENVIRONMENTAL RESTORATION L.L.C.	\$ 426,003,718.83
9	CAMP DRESSER & MCKEE INC.	\$ 384,852,854.85
10	SRA INTERNATIONAL INC.	\$ 372,200,498.67
11	SAIC INC.	\$ 363,256,415.73
12	THE CADMUS GROUP INC	\$ 354,182,229.66
13	WRS INFRASTRUCTURE & ENVIRONMENT INC.	\$ 336,619,794.89
14	BOOZ ALLEN HAMILTON HOLDING CORPORATION	\$ 303,024,433.40
15	AECOM TECHNOLOGY CORPORATION	\$ 301,269,908.27
16	EASTERN RESEARCH GROUP INC.	\$ 298,008,234.61
17	ARCTIC SLOPE REGIONAL CORPORATION	\$ 289,336,690.74
18	SULTRAC JV	\$ 259,702,075.94
19	RESEARCH TRIANGLE INSTITUTE INC	\$ 254,040,855.75
20	BATTELLE MEMORIAL INSTITUTE INC	\$ 222,512,867.08
21	THE SHAW GROUP INC	\$ 198,921,855.39
22	GROUPE CGI INC	\$ 197,460,069.07
23	TECHLAW INC.	\$ 193,753,365.34
24	BLACK & VEATCH HOLDING COMPANY	\$ 192,165,074.57
25	Sterling Parent Inc.	\$ 176,985,122.62
26	ECOLOGY AND ENVIRONMENT INC.	\$ 168,976,741.21
27	C M C INC.	\$ 167,884,149.10
28	EA ENGINEERING SCIENCE AND TECHNOLOGY INC.	\$ 163,448,155.74
29	ELECTRONIC CONSULTING SERVICES INC.	\$ 142,781,489.95
30	ABT ASSOCIATES INC.	\$ 137,706,054.18



## CASE STUDY: EPA TOP 25 CONTRACTORS BETWEEN FY2000 – FY2014

The #1 EPA contractor between FY2000 – FY2014 is CH2M Hill Companies with approximately \$1.1 billion in sourced revenue. Other environmental expert cleanup, remediation and environmental emergency EPA vendors include Tetra Tech, Inc. (\$862.363 million); EQM Technologies & Energy Inc. (\$750.89 million); Weston Solutions Holdings, Inc. (\$749.304 million); Environmental Restoration (\$426.0 million); Camp Dresser & McKee Inc. (\$384.852 million); WRS Infrastructure and Environment Inc. (\$336.619 million); Sultrac JV (\$259.7 million); and Black & Veatch Holding Company (\$192.165 million).

EPA Top 25 vendors also include big data consultants Computer Sciences Corporation (\$909.86 million); Lockheed Martin Corporation (\$908.571 million); SAIC Inc (\$363.256 million); Arctic Slope Regional Corporation (\$289.336 million).

Also in the Top 25 contractors are many consulting firms such as ICF International on Homeland Security (\$507.377 million); The Cadmus Group Inc. (\$354.182 million); Booz Allen Hamilton Holding Corporation (\$303.02 million); Eastern Research Group Inc. (\$298.0 million); The Shaw Group (\$198.921 million).

Other top service providers include management consulting – AECOM Technology Corp. (\$301.269 million); non-profit consultants on regulation - Research Triangle Institute (\$254.04 million) and Battelle Memorial Institute (\$222.51 million); Groupe CGI (\$197.46 million), a global provider of IT security, community policing, defense/intelligence services; Techlaw Inc. (\$193.753 million) is a provider of legal information and consulting to legal management systems, provider of information, research and analytical systems.

### FOR EXAMPLE:

### ENVIRONMENTAL RESTORATION LLC – **\$426 MILLION IN EPA CONTRACTS**

At the Gold Ring Mine in Colorado, 3 million gallons of hard metal laced ‘toxic soup’ was inadvertently released into a creek feeding into the Animas River – a tributary of the Colorado River. The EPA’s on-site contractor was Environmental Restoration LLC (ER). ER was the EPA’s eighth largest contractor since 2000 with over \$426 million in work and one of the EPA’s top remediation contractors.



Who was at fault for the environmental poisoning? EPA signed ER to a non-disclosure agreement and therefore the company voice is silenced during the aftermath of the spill. We have requested this non-disclosure agreement via the federal Freedom of Information Act.

## **CASE STUDY: EPA “FRIVOLOUS” PURCHASES – \$4.393 MILLION**

EPA contract data posted at OpenTheBooks.com shows purchases of *Recreational & Gymnastic Equipment* (\$2.725 million); *Athletic and Sporting Equipment* (\$330,186); *Recreational Services* (\$151,530); *Social- Recreational* (\$141,774); *Operation of Government Recreation* (\$398,982); *Quality Control – Recreational and Athletic Equipment* (\$84,024); *Lease – Rent of Recreational Equipment* (\$73,564); *Games, Toys and Wheeled Goods* (\$17,820); *Lease – Rent of Musical Instruments* (\$31,330), and much more...

For example, in years 2012 and 2013, for the annual EPA Office of Research and Development (ORD) award ceremony, EPA purchased “awards and trophies” for \$11,942 each year and logged them in the checkbook under “*Athletic and Sporting Equipment.*” On 9/9/2014, EPA procured *Crystal, acrylic, and Platinum Plaques and Frames for ORD Awards Ceremony held on 9/21/2014*, the transaction was logged under “*Athletic and Sporting Equipment.*”

The trend continued in 9/23/2014, when the EPA purchased “*300 commendable service bronze medal boxed sets for ORD awards*” and logged the transaction under “*Athletic and Sporting Equipment.*” In addition, the EPA has spent \$92,997 on Awards billed off under the following categories “*Lumber and Related Wood Materials,*” “*Training Aids,*” “*Public Relations,*” “*Advertising Services,*” “*Tile, Brick and Block,*” “*Hardware,*” etc.

## **CASE STUDY: CONTRACTED RESOURCES – ENVIRONMENTAL CLEANUP**

On a bi-partisan basis, pundits can agree that cleanup, remediation and restoration of the land, air and water is an essential mission of the EPA. However, the issuance of contracted work to expert vendors is just 3 percent of overall budget spending since 2000.

The EPA #1 expenditures category is “*Hazardous Removal and Cleanup/Disposal*” (\$1.9 billion).

Other core mission activities include: *Environmental Remediation* (\$520 million), *Pollution Control and Abatement* (\$157.3 million), *Advanced Development of Pollution Control* (\$54.7 million), *Environmental Services Study and Support* (\$563.741 million), *Environmental Study and Assessments* (\$525.774 million), *Regulatory Studies* (\$141.919 million), *Hazardous Substance Analysis* (\$91.5 million), *Air Quality Analyses* (\$75.285 million), and *Waste Treatment and Storage* (\$51.151 million).

**TOTAL CONTRACTED SERVICES ON ENVIRONMENTAL CLEANUP:  
\$4.5 BILLION (ESTIMATED) VS. TOTAL CONTRACTS OF  
\$20 BILLION PLUS SINCE 2000.**

**TOTAL BUDGET FY2000 - FY2014 = \$121.9 BILLION**



# TOP 100 EPA CONTRACT CATEGORY DESCRIPTIONS

## BY PRODUCT SERVICE

## SUM OF \$\$ OBLIGATED

F108: HARZ REMV/CLEAN-UP/DISP/OP	\$1,852,430,533.41
R421: TECHNICAL ASSISTANCE	\$1,673,962,026.54
R499: OTHER PROFESSIONAL SERVICES	\$1,188,532,014.47
C211: A/E SVCS. (INCL LANDSCAPING INTERIO	\$862,521,926.85
F999: OTHER ENVIR SVC/STUD/SUP	\$563,741,372.22
7030: ADP SOFTWARE	\$537,236,569.00
B510: STUDY/ENVIRONMENTAL ASSESSMENTS	\$525,774,524.41
D302: ADP SYSTEMS DEVELOPMENT SERVICES	\$525,711,923.42
F108: ENVIRONMENTAL SYSTEMS PROTECTION	
– ENVIRONMENTAL REMEDIATION	\$520,320,959.03
R499: SUPPORT- PROFESSIONAL: OTHER	\$511,261,357.65
C219: OTHER ARCHITECTS & ENGIN GEN	\$493,703,461.92
C214: A&E MANAGEMENT ENGINEERING SERVICES	\$446,576,190.29
R408: PROGRAM MANAGEMENT/SUPPORT SERVICES	\$432,071,673.51
D399: OTHER ADP & TELECOMMUNICATIONS SVCS	\$429,159,701.66
S216: FACILITIES OPERATIONS SUPPORT SVCS	\$414,974,873.04
R799: OTHER MANAGEMENT SUPPORT SERVICES	\$360,110,413.20
R425: ENGINEERING AND TECHNICAL SERVICES	\$338,663,739.44
C211: ARCHITECT AND ENGINEERING- GENERAL:	
LANDSCAPING, INTERIOR LAYOUT, AND DESIGNING	\$314,067,681.34
R699: OTHER ADMINISTRATIVE SUPPORT SVCS	\$270,145,720.65
F099: OTHER NAT RES MGMT & CONSERV	\$226,142,828.25
Y243: CONSTRUCT/POLLUTE ABATEMENT & CONTR	\$216,945,785.17
C215: A/E PROD ENG SVCS (INCL DESIGN-CONT	\$196,677,476.16
B599: OTHER SPECIAL STUDIES AND ANALYSES	\$186,906,789.90
R605: LIBRARY SERVICES	\$181,649,175.27
F999: OTHER ENVIRONMENTAL SERVICES	\$180,475,817.01
6640: LABORATORY EQUIPMENT AND SUPPLIES	\$166,876,869.80
AH11: R&D-POLLUTION CONT/ABATE-B RES	\$157,271,514.45
R425: SUPPORT- PROFESSIONAL: ENGINEERING/TECHNICAL	\$144,905,506.36
D308: PROGRAMMING SERVICES	\$142,819,291.73
B528: REGULATORY STUDIES	\$141,919,294.91
L099: TECH REP SVCS /MISC EQ	\$141,016,779.77
C214: ARCHITECT AND ENGINEERING- GENERAL:	
MANAGEMENT ENGINEERING	\$132,315,752.67
9999: MISCELLANEOUS ITEMS	\$130,239,705.14
D314: ADP ACQUISITION SUP SVCS	\$127,412,130.83
D399: IT AND TELECOM- OTHER IT AND TELECOMMUNICATIONS	\$121,575,798.66
R408: SUPPORT- PROFESSIONAL:	
PROGRAM MANAGEMENT/SUPPORT	\$118,583,095.55
D301: ADP FACILITY MANAGEMENT	\$114,657,604.70
Y142: CONSTRUCT/LABORATORIES & CLINICS	\$104,096,615.74
C219: ARCHITECT AND ENGINEERING- GENERAL: OTHER	\$97,154,731.00
AH92: R&D-OTHER ENVIRONMENT-A RES/EXPL DE	\$95,039,468.65
F107: HAZARDOUS SUBSTANCE ANALYSIS	\$91,484,358.66
S206: GUARD SERVICES	\$80,157,233.13
Z299: MAINT, REP/ALTER/ALL OTHER	\$78,149,633.19
B502: AIR QUALITY ANALYSES	\$75,285,684.38
C215: ARCHITECT AND ENGINEERING- GENERAL:	
PRODUCTION ENGINEERING	\$71,108,438.94
AB96: R&D-OTHER SVC & DEVELOP-MGMT SUP	\$70,554,174.19
D311: ADP DATA CONVERSION SERVICES	\$67,996,195.91
B510: SPECIAL STUDIES/ANALYSIS-	
ENVIRONMENTAL ASSESSMENTS	\$67,721,697.86
AJ31: ENVIRONMENTAL SCIENCES (BASIC)	\$66,794,939.54

## BY PRODUCT SERVICE

## SUM OF \$\$ OBLIGATED

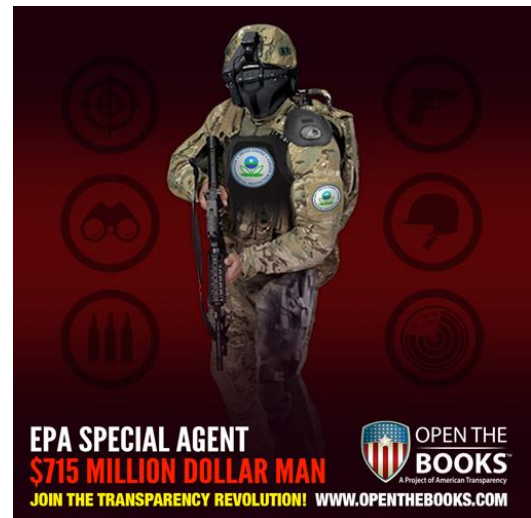
D316: TELECOMMUNICATION NETWORK MGMT SVCS	\$65,288,416.26
D308: IT AND TELECOM- PROGRAMMING	\$64,092,762.81
R604: MAILING AND DISTRIBUTION SERVICES	\$63,112,522.02
U008: TRAINING/CURRICULUM DEVELOPMENT	\$61,547,222.90
D304: ADP SVCS/TELECOMM & TRANSMISSION	\$61,281,107.96
Y1DB: CONSTRUCTION OF LABORATORIES AND CLINICS	\$57,464,376.10
S216: HOUSEKEEPING- FACILITIES OPERATIONS SUPPORT	\$56,694,019.57
Y182: CONSTRUCT/R&D - GOGO FACILITIES	\$56,056,188.64
AH13: R&D-POLLUTION CONT/ABATE-ADV DEV	\$54,743,812.76
7110: OFFICE FURNITURE	\$51,561,746.81
D318: IT AND TELECOM- INTEGRATED	
HARDWARE/SOFTWARE/SERVICES SOLUTIONS,	
PREDOMINANTLY SERVICES	\$51,461,916.08
7010: ADPE SYSTEM CONFIGURATION	\$51,240,473.09
S222: WASTE TREATMENT AND STORAGE	\$51,151,068.25
R407: PROGRAM EVALUATION SERVICES	\$49,946,535.56
D303: ADP DATA ENTRY SERVICES	\$49,584,914.37
S215: WAREHOUSING AND STORAGE SERVICES	\$48,406,222.75
B504: STUDY/CHEMICAL-BIOLOGICAL	\$46,693,792.73
R612: INFORMATION RETRIEVAL	\$46,515,905.06
S112: ELECTRIC SERVICES	\$45,326,207.41
7035: ADP SUPPORT EQUIPMENT	\$43,488,398.04
7050: ADP COMPONENTS	\$42,980,735.25
L099: TECHNICAL REPRESENTATIVE- MISCELLANEOUS	\$42,969,094.22
R799: SUPPORT- MANAGEMENT: OTHER	\$42,377,568.26
D306: ADP SYSTEMS ANALYSIS SERVICES	\$41,637,922.75
Z142: MAINT-REP-ALT/LABS & CLINICS	\$41,595,096.94
B528: SPECIAL STUDIES/ANALYSIS- REGULATORY	\$41,349,346.10
AD26: R&D- DEFENSE OTHER: SERVICES	
(MANAGEMENT/SUPPORT)	\$41,209,738.33
S201: CUSTODIAL JANITORIAL SERVICES	\$41,110,868.60
AH96: R&D-OTHER ENVIRONMENT-MGMT SUP	\$40,008,877.56
R699: SUPPORT- ADMINISTRATIVE: OTHER	\$38,776,866.87
F106: TOXIC SUBSTANCES SUPPORT SERVICES	\$37,401,699.93
AJ33: ENVIRONMENTAL SCIENCES (ADVANCED)	\$36,027,792.32
Q403: EVALUATION AND SCREENING	\$35,370,352.36
D311: IT AND TELECOM- DATA CONVERSION	\$34,430,632.53
AJ33: R&D- GENERAL SCIENCE/TECHNOLOGY:	
ENVIRONMENTAL SCIENCES (ADVANCED DEVELOPMENT)	\$32,867,162.44
AD21: SERVICES (BASIC)	\$30,283,943.00
W071: LEASE-RENT OF FURNITURE	\$29,954,868.54
F107: ENVIRONMENTAL SYSTEMS PROTECTION-	
TOXIC AND HAZARDOUS SUBSTANCE ANALYSIS	\$29,933,054.23
R605: SUPPORT- ADMINISTRATIVE: LIBRARY	\$29,929,249.57
J066: MAINT-REP OF INSTRUMENTS & LAB EQ	\$29,386,530.15
Y299: CONSTRUCT/ALL OTHER NON-BLDG FACS	\$29,195,369.97
H199: QUALITY CONT SV/MISC EQ	\$28,283,058.50
R416: VETERINARY/ANIMAL CARE SERVICES	\$28,213,578.85
F102: IND INVEST SURV/TCH SUP	\$26,718,807.62
D307: AUTOMATED INFORMATION SYSTEM SVCS	\$26,390,303.19
AJ46: ENGINEERING (MANAGEMENT/SUPPORT)	\$26,158,591.08
D302: IT AND TELECOM- SYSTEMS DEVELOPMENT	\$25,688,495.34
R211: A/E - NON CONSTRUCT - GENERAL	\$25,544,594.73
D301: IT AND TELECOM- FACILITY OPERATION	
AND MAINTENANCE	\$25,463,912.03
6630: CHEMICAL ANALYSIS INSTRUMENTS	\$25,212,811.62
D313: COMPUTER AIDED DESGN/MFG SVCS	\$25,100,454.37

## **CASE STUDY: EPA SPECIAL AGENTS – MORE THAN \$715 MILLION IN COST FY2006–FY2015 (ESTIMATED)**

Congress granted police powers on the EPA in 1988 during the Reagan administration. First established in 1982, the EPA Criminal Enforcement Program (from the EPA website):

*“It enforces the nation's laws by investigating cases, collecting evidence, conducting forensic analyses and providing legal guidance to assist in the prosecution of criminal conduct that threatens people's health and the environment. The [Criminal Enforcement Overview](#) provides more information on investigative activities.”*

The EPA titles their police officers – criminal investigators – or Special Agents. Within the Criminal Enforcement Program, there are 375 employees – of which there are nearly 200 Special Agents. The EPA estimates that each Special Agent costs [taxpayers \\$216,000 per year](#) in salary, travel, equipment, training and other expenses.



The annual budget of the Criminal Enforcement Program was \$64 million (2006), \$67 million (2007), \$68 million (2008), \$74 million (2009), \$77 million (2010), and \$73 million (2011). More current numbers of total budgets for FY2012 – FY2015 were not located in EPA documents.

EPA data at OpenTheBooks.com shows that the program operates with top-notch equipment and training: including T1 high-speed internet lines to local enforcement offices across the country, encrypted laptops, \$32,000 paid for ‘power flares for vehicles,’ \$118,507 to purchase ‘urgently needed’ police radios; \$62,000 in ‘multi-function printers’ and much, much more...

There have been substantiated claims of double dipping of EPA Special Agents and retired Secret Service agents. In 2003, a retired secret service agent rehired as an EPA Special Agent made approximately \$180,000 in salary plus retirement pension. In 2015, this number would be higher than \$200,000 per year.

***Since the EPA does not disclose the names of the Special Agents and the Obama Administration has rejected our Freedom of Information Act request for the federal pensions, we cannot verify the veracity of claims in the matter.***

**The Criminal Enforcement Program has been very effective in court.** For many years, EPA has achieved close to a 90 percent conviction rate among defendants. This means that a defendant either pled guilty or was convicted at trial.

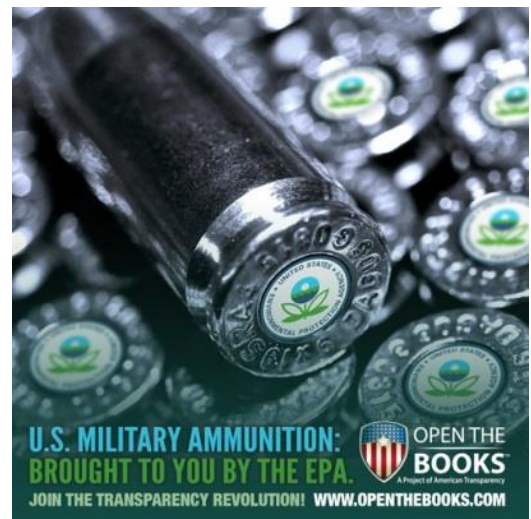
***In FY2010, the EPA collected \$41 million in fines and restitution, \$18 million in court ordered Environmental Projects, and 72 years of Incarceration among guilty defendants.***

## CASE STUDY: TENS OF MILLIONS OF DOLLARS SPENT ON MILITARY-STYLE WEAPONRY, GUARD SERVICES, AND HOMELAND SECURITY EXERCISES

Outfitting the 200 'Special Agents' of the EPA to protect the environment and investigate enviro-crime is a costly endeavor. Disclosed EPA spending shows that the agents have the latest state-of-the-art 'policing' gear such as "guns and ammunition up to 300MM," "camouflage and other deceptive equipment," "night vision," "unmanned aircraft," "radar," "body armor," "surveillance equipment," "mobile GPS monitors," and train and investigate frequently alongside "joint projects with Home Land Security."

### HERE IS A SAMPLE OF EPA CHECKBOOK SPENDING DETAIL:

*\$1.4 million was spent on "guns up to 30MM," \$9,907 on "guns over 300MM," \$682,712 spent on "communications security equipment and components," \$234,753 on "armor-personnel," \$330,000 on "ammunition through 30MM," \$213,000 on "tactical sets, kits, and outfits," \$24,700 "ammunition 75MM through 125MM," \$23,000 on "ammunition over 125MM," \$210,000 on "camouflage and other deceptive equipment," nearly \$1 million on "security vehicle services," \$143,780 on "guns over 30MM up to 75MM," \$85,490 on "night vision and equipment," \$146,000 on "optical sighting and range equipment," \$122,400 on "radar equipment, airborne/non-airborne," \$85,600 on "transport vehicles passenger and troop," \$113,000 on "operation of government troop housing," \$57,762 on "miscellaneous weapons," \$7,579 on "unmanned aircraft," \$43,733 on "body armor (43 sets)," \$31,500 on "CID agent jackets," \$31,300 on "armament training devices," \$41,700 spent on "special ammunition and ordinance," \$12,495 on lease/rent of troop housing," thousands spent on Sikorsky aircraft, 9MM ammunition, and shotgun ammunition, Bushmaster rifles, mobile GPS units, puncture-protective gloves, amphibious assault ships, and much, much more...*



- One EPA checkbook disclosed order calls for: "See Sizing Form For Details. Includes External Outer Carrier, Body Armor, Utility Pouches, "Federal Agent" Velcro Patches, Stp Trauma Plate, Ara-Shock High Velocity Handgun Threat Plate And Equinox Concealable Carrier."
- Another line item for \$114,500 includes, "5865: Electronic Countermeasures, Counter-Countermeasures and Quick Reaction Capability Equipment:

From the [federal government procurement description](#):

***“This class includes, and is restricted to, passive and active electronic equipment, systems, and subsystems designed to prevent or reduce an enemy's effective use of radiated electromagnetic energy or designed to insure our own effective use of radiated electromagnetic energy.”***

Guard security at EPA buildings and properties across the country is contracted to outside vendors. Between 2000 and 2014, over \$80 million was spent on these services. Just in the past three years FY2012-2014, \$18 million was spent. Qualified security guards are issued A-9 (9MM Semi-Automatic Pistol), First Aid Card, and CPR Card (Adult, Infant, and Child).

Homeland Security joint projects comprise up to \$6.6 million in the EPA checkbook. Mission creep from environmental protection to Homeland Security is a cause for organization employee concern since at least 2003. From the [PEERS Survey published online](#):

***“A clear commitment by the current administration to support the criminal program (defined as the arm of USEPA whose primary mission is the investigation of environmental crime, not the protection of the Administrator or Homeland Security support to the FBI).”***

***“Before Homeland Security (HS) issues came to the forefront of U.S. Government concern, EPA OCEFT marginally had enough employees to perform its mission of protecting human health and the environment. Since that time important resources have been diverted to HS and the EPA OCEFT mission has been de-emphasized.”***

Another example of EPA/Homeland Security joint work: at least \$300,000 spent on Infrared security technology: from the EPA checkbook, ‘Adaptation of Fourier Transform Infrared (FTIR) Technology for Homeland Security Needs.’

The EPA also has troubling individual checkbook line items and official category headings such as “Chemical Weapons and Equipment”, “Nuclear Bombs”, “Military Chemical Agents”, and “Fuzing and Firing Devices.”

These category headings may have a perfectly legitimate justification – such as the EPA is involved in remediation of old military bases, ammunition production plants and nuclear energy sites. However, we await EPA production of documents subject to our July 2015 FOIA.



## **CASE STUDY: EPA BIG DATA PRIVATE SECTOR PURCHASES – \$21.5 MILLION IN EPA CONTRACTS**

Whether it's big data purchases from credit reporting agencies such as Experian, City of Chicago Police Department or Illinois State police criminal and arrest files, business data from Dunn and Bradstreet, legal data from Thomson Legal & Regulatory, or memberships in big data cloud-sharing public-private partnerships like the New England State Police Network, the EPA is a big data aggregator of private sector information. 566 vendors were contracted for data purchases.

For example, EPA spent \$1 million on 'business data' with Dunn & Bradstreet. In addition to the purchase of the information, the EPA has spent millions of dollars on the technology firms to analyze, contextualize, and make relevant the data to their mission. From years 2011 – 2014, the EPA purchased a monthly subscription to the Illinois State Police criminal and arrest files – Leeds system – for \$5375, through State of Illinois Central Management Services. Expressly delineated in the EPA checkbook is the purpose of the transaction: *"Leeds 2000 Computer Services From The State Of Illinois Police Which Is Used For Background Searches On Targets/Suspects/Defendants."*

The EPA looks to "mashup" the criminal data with Homeland Security or environmental data. ICF International (\$507.377 million) is a consultant to EPA and Homeland Security; Groupe CGI (\$197.46 million) handles IT security, community policing, defense and intelligence contracts for governments around the world and consulting to EPA.

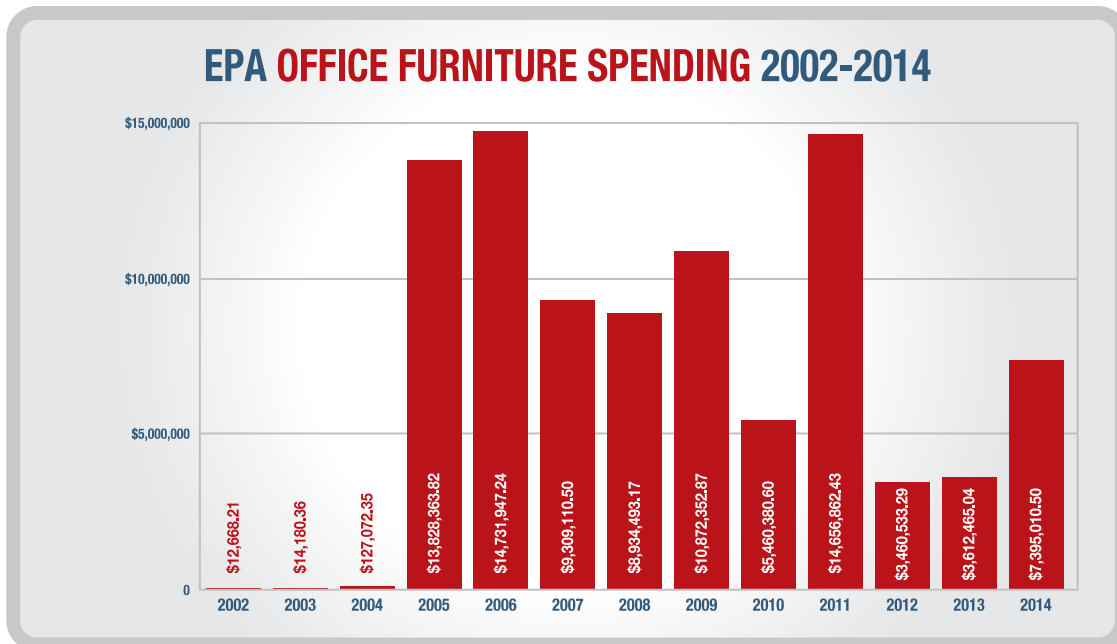


## CASE STUDY: FURNITURE PURCHASE, RENT, LEASE, AND INSTALLATION – \$92.4 MILLION SINCE 2005

EPA data at OpenTheBooks.com shows 3,659 individual transactions for \$92.4 million in furniture purchase, installation, and lease/rentals (2002-2014). The vast majority of the spending started in 2005 - 2014. See annual furniture outlay in graphic below.



### EPA SPENDS \$92,415,440.38 IN OFFICE FURNITURE



SOURCE: OPENTHEBOOKS.COM, EPA OFFICE FURNITURE

According to disclosed EPA employment data at OpenTheBooks.com, we show 15,492 current EPA employees. Therefore, on average, each employee position received a de facto **\$6,000 ‘furniture allowance.’**

According to internal EPA documents from 2003, the EPA employees on a [peer survey](#) complained about the mis-allocation of resources for the “moving and remodeling offices/buying fancy new furniture for the benefit of a favored few” - from the report.

The top furniture vendor is **Herman Miller Inc** – based in [the Chicago Merchandise Mart](#) – with an Office Outlet location in Zeeland, MI. EPA disclosed data posted at OpenTheBooks.com shows **\$48.4 million** in furniture purchases at this very high end vendor and their furniture suppliers. The EPA also paid Knoll Inc. nearly \$5 million – they specialize in modern furniture– 40 of their designs are in [The Museum of Modern Art in New York City](#). In FY2014, the EPA spent \$1.667 million with Knoll Inc. for furniture.



Specifically, the EPA paid \$53.8 million for furniture purchases, \$31.8 million in furniture rental and leases, and \$6.8 million in furniture storage, moving, and installation expenses.

Row Labels	Sum of Dollars Obligated
7105: HOUSEHOLD FURNITURE	\$ 2,293,155.48
7110: OFFICE FURNITURE	\$ 51,561,746.81
7195: MISC FURNITURE & FIXTURES	\$ 1,120,713.18
7195: MISCELLANEOUS FURNITURE AND FIXTURES	\$ 395,314.66
H171: QUALITY CONTROL- FURNITURE	\$ 8,400.00
H371: INSPECT SVCS/FURNITURE	\$ 4,206.90
H971: OTHER QC SVCS/FURNITURE	\$ 38,699.07
J071: MAINT/REPAIR/REBUILD OF EQUIPMENT- FURNITURE	\$ 398,716.87
J071: MAINT-REP OF FURNITURE	\$ 179,845.85
K071: MOD OF FURNITURE	\$ 232,215.94
K071: MODIFICATION OF EQUIPMENT- FURNITURE	\$ 334,768.00
L071: TECH REP SVCS/FURNITURE	\$ 25,287.56
N071: INSTALL OF FURNITURE	\$ 2,997,277.00
N071: INSTALLATION OF EQUIPMENT- FURNITURE	\$ 1,061,503.15
W071: LEASE OR RENTAL OF EQUIPMENT- FURNITURE	\$ 1,808,721.37
W071: LEASE-RENT OF FURNITURE	\$ 29,954,868.54
<b>Grand Total</b>	<b>\$ 92,415,440.38</b>

The EPA checkbook contains the category of ‘**Household Furniture**’ for over **\$2.2 million** including microwaves, refrigerators and \$2 million of Herman Miller furniture purchases.

Additionally, the EPA paid \$73,265 to move the furniture out of an Ann Arbor, MI office just to replace the carpeting. EPA paid for an \$813 pencil drawer and much more...

*Our oversight work exposing the lavish spending on furniture at EPA was published in the Washington Times on Friday, September 25, 2015. The Washington Times conferred their weekly “Golden Hammer Award” on the EPA for ‘the most egregious example of waste, mis-allocation of resources and abuse in the nation.’* [Read article here.](#)

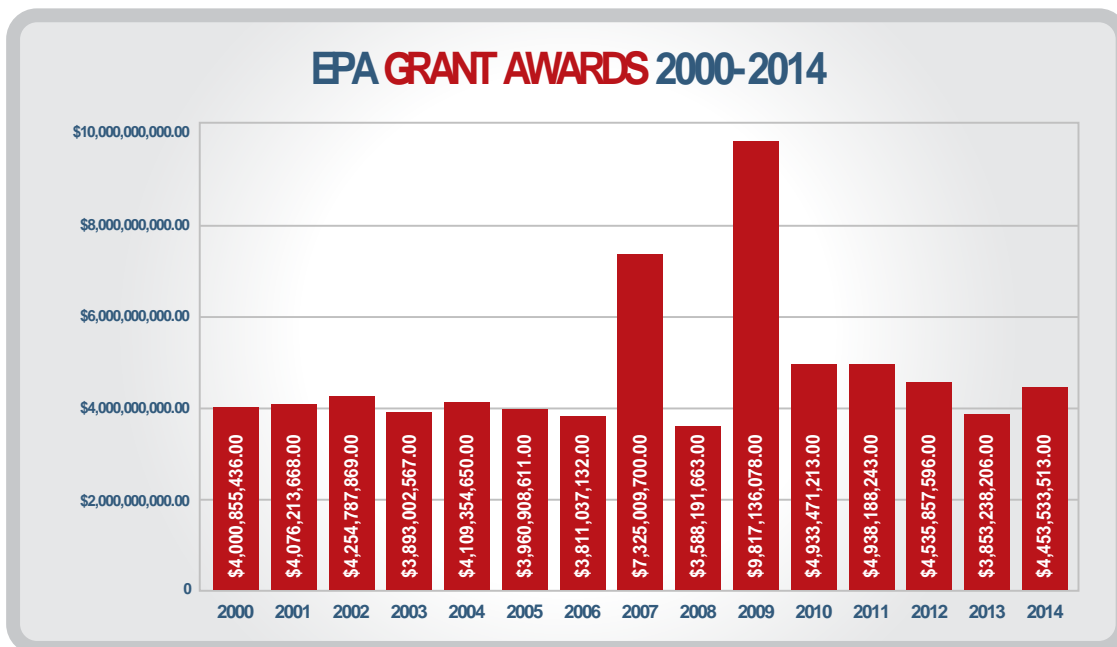
## GRANTS FROM FISCAL YEARS 2000 – 2014: **\$72.314 BILLION**

Between fiscal years 2000 and 2014, the EPA has given out 103,041 individual grants worth a total of \$72,313,907,489. On average, this works out to approximately \$4.8 billion per year representing 50 – 65 percent of the annual budget. [Search the EPA grants in your hometown.](#)

The amount of grant funding dispersed by year is as follows: 2000 (\$4.001 B), 2001 (\$4.071 B), 2002 (\$4.255 B), 2003 (\$3.893 B), 2004 (\$4.109 B), 2005 (\$3.960 B), 2006 (\$3.811 B), 2007 (\$7.325 B), 2008 (\$3.568 B), 2009 (\$9.817 B), 2010 (\$4.933 B), 2011 (\$4.938 B), 2012 (\$4.535 B), 2013 (\$3.853 B), 2014 (\$4.453 B)



### EPA SPENDS **\$72,244,203,192.00** IN GRANT AWARDS



SOURCE: OPENTHEBOOKS.COM, EPA GRANT AWARDS

Most of the grant money, an estimated 87.5 percent or \$63.12 billion, was distributed directly to other government entities consisting mostly of state and local municipalities (outside of higher education). The remaining 12.5 percent of EPA grant money (\$9.1 billion) was split: 6 percent to 3,000 private entities (\$4.223 billion), 3 percent to Native American/indigenous (\$1.919 billion), 3 percent to colleges and universities across America (\$2.053 billion), and \$835.5 million couldn't be classified for lack of hard record keeping or "dirty data issues."

The EPA issues a document entitled Environmental Justice describing their action plan which involves grant-making to build communities and create environmental awareness among other goals. EPA Environmental Justice even holds an awards ceremony annually.

## AMONG OUR FINDINGS:

- **EPA Grant Awards are up 33 percent in first six years of the Obama administration (\$32.5B, FY2009 - 2014) vs. the Bush administration (\$24.1B, FY2001 - 2006).** According to EPA disclosed data, in 2009, a single year record of \$9.8 billion in grants exceeded the previous record year at \$7.325 billion (2007).
- \$2.053 billion of EPA grant money since the year 2000 has gone to colleges and universities. Hundreds of schools received grant funding, but the Top 25 received 46 percent of the money with #1 ranked University of California system receiving \$146.162 million.
- \$1.919 billion in EPA grants went to Native American / indigenous groups. Spanning all different types and organizations, the EPA gives hundreds of millions of dollars to Native American groups annually - mostly for building / infrastructure “General Assistance.”
- An estimated \$4.223 billion was granted to 3,000 private entities amounting to nearly 6 percent of all grant – making since the year 2000. The Top 25 recipients accounted for \$2.174 billion or 51.5 percent of all grant money distributed to private entities.
- Since the year 2000, \$852.535 million was granted into a category we labeled as “Other”. This description made up of recipients with foreign names, unrecognizable characters and symbols, undisclosed recipients, individual people, vague words or phrases, and unknown acronyms. This lack of clean data hurts our effort at agency oversight.
- EPA grant programs fund grant categories such as “Surveys, Studies, Investigations, Training & Demonstrations” (\$4.5 billion), “International Environmental Programs” (\$31.936 million), “Environmental Education” (\$38.8 million), Audubon Societies across America (\$2.578 million), non-profits with keyword “Action” in name (\$17.4 million), non-profits with keyword “Sustainable” in name (\$7.962 million), P3 Grants competitively awarded on college campuses (\$11.3 million).
- **The Top 12 EPA Grant Categories:** Capitalization Grants for Clean Water –States (\$39.6 billion), Performance Partnership Grants (\$5.807 billion), Surveys, Studies, Investigations, Training & Demonstrations (\$4.5 billion), Nonpoint Source Implementation Grants (\$2.60 billion), Congressionally Mandated Projects (\$1.582 billion), Air Pollution Control (\$1.298 billion), Superfunds (\$1.28 billion), Water Pollution Control (\$1.207 billion), Leaking Underground Storage Tank Fund (\$1.126 billion), Brownfields Assessment and Cleanup (\$1.058 billion), State Public Water System

Supervision (\$894.6 million), and Senior Environmental Employment (\$873.9 million).

- **Compared to private foundations in the United States, where would the EPA rank in total grant-making?** #1 – the grant-making of the EPA since 2000 is double the total assets of the Bill and Melinda Gates Foundation!

Since 2000 in the federal disclosed data, the EPA has provided \$72.244 billion in federal grants. 87.5% of EPA grants flowed to other units of local, state or federal government entities (outside of higher education); 6% of grants went to 3,000 private entities; 3% of EPA grants to Native Americans and indigenous people; and 3% of EPA grants went to colleges and universities across America. The Bill and Melinda Gates Foundation, through 2013, gave \$3.3 billion in grants, and has \$36.8 billion in assets. Here is a link to the TOP 100 private foundations, [click here](#).

Just in EPA “Grant Management” payroll, since 2007, \$46.918 million has flowed to 155 managers. These managers make between \$51,630 and \$157,100 annually managing the roughly 6,500 grants.

- **EPA gave over \$50 Million in Grants to 61 International Organizations since 2000**

Not only does the EPA grant – make with domestic governments, non-profits, Native American organizations, and colleges and universities, but over \$50 million in grants flowed to international organizations and China since 2000.

*Here is just a sample of our findings: International City/County Management Association (\$15.620 million); NSF International (\$9.312 million); International Boundary & Water Commission (\$9.905 million); Winrock International (\$4.131 million); Counterpart International (\$1.943 million); International Sustainable Dev (\$628,490); Center for International Environment (\$628,000).*





## TOP 30 GOVERNMENT RECEIPIENTS OF EPA GRANTS SINCE 2000

1	NYS Dept of Environmental Conservation	\$ 2,379,101,627.00
2	Texas Water Development Board	\$ 2,226,856,629.00
3	FL Dept of Environmental Protection	\$ 1,798,329,888.00
4	CA STATE WATER RES CTRL BRD	\$ 1,787,050,448.00
5	Ohio Environmental Protection Agency	\$ 1,526,918,856.00
6	Illinois Environmental Protection Agency	\$ 1,444,145,702.00
7	New Jersey Dept of Environmental Protection	\$ 1,286,723,338.00
8	MD Dept of the Environment	\$ 1,098,424,207.00
9	NYS DEPT OF ENVIRONMENTAL CONSERVAT	\$ 1,062,137,252.00
10	PA Infrastructure Investment Authority	\$ 1,002,192,637.00
11	AK Dept of Environ Conserv	\$ 883,508,266.00
12	Wisconsin Department of Natural Resources	\$ 874,737,098.00
13	ILLINOIS ENVIRONMENTAL PROTECTION A	\$ 866,059,829.00
14	OHIO ENVIRONMENTAL PROTECTION AGENC	\$ 848,704,779.00
15	Missouri Department of Natural Resources	\$ 833,810,270.00
16	New York State Department of Health	\$ 764,222,756.00
17	CA Dept of Public Health	\$ 763,199,487.00
18	NC Dept of Environment & Nat'l Resources	\$ 735,921,106.00
19	VA Dept of Environmental Quality	\$ 727,354,037.00
20	AL Dept of Environmental Management	\$ 721,720,011.00
21	(blank)	\$ 697,137,204.00
22	MICHIGAN DEPARTMENT OF ENVIRONMENTAL	\$ 673,091,562.00
23	ID Dept. of Environmental Quality	\$ 667,322,904.00
24	CA DEPT OF HEALTH SERVICES	\$ 628,102,930.00
25	MICHIGAN DEPARTMENT OF ENVIRONMENTA	\$ 605,197,228.00
26	NEW JERSEY DEPT OF ENVIRONMENTAL PR	\$ 604,588,290.00
27	New Hampshire D.E.S.	\$ 597,497,618.00
28	Indiana Finance Authority	\$ 570,860,819.00
29	WA DEPT OF ECOLOGY	\$ 556,898,247.00
30	PA Dept of Environmental Protection	\$ 550,022,325.00

## **CASE STUDY – NORTH AMERICAN DEVELOPMENT BANK – \$505.676 MILLION GRANTS**

[Founded in 1994](#) as part of the North American Free Trade Agreement under President Bill Clinton, the North American Development Bank (NADB) is co-owned by the United States and Mexican governments and provides funding for environmentally oriented projects along their respective border by 50/50 funding from each government. The bank lends long term debt for environmental projects up to [62 miles north and 186 miles south](#) of the border.

[Board members](#) of NADB include the Secretary of State, Secretary of the Treasury, and the [Administrator of the EPA](#). Total United States investment into NADB is nearly \$6 billion through FY2016. EPA grants into NADB are over a half billion dollars. From NADB website: “EPA has made it a top priority that transparency and accountability continue to guide the work of the BECC and NADB”.

## **CASE STUDY – BORDER ENVIRONMENTAL COOPERATION COMMISSION – \$16.610 MILLION GRANTS**

A sister organization to the North American Development Bank created from the same NAFTA agreement, the [BECC differentiates](#) itself, claiming “*BECC focuses on the technical, environmental, and social aspects of project development, while NADB concentrates on project financing and oversight for project implementation. Both entities offer various types of technical assistance to support the development and long-term sustainability of these projects*”.

Like NADB, BECC is co-owned by the United States government and the Mexican government while it operates in the same regions. The [same board](#) governs both organizations: Administrator of the EPA, Secretary of State, and Secretary of the Treasury. The EPA has placed grants of \$40.7 million through the BECC for U.S./Mexico border projects.

## **CASE STUDY – PUGET SOUND PARTNERSHIP – \$32.252 MILLION**

*“... a corrupt, incompetent, do-nothing-for-the-environment agency that serves as a classic example of a complete and total waste of taxpayer resources.”* – [Glen Morgan](#), Adjunct Fellow at the Freedom Foundation



Founded in 2007, this Oregon state agency was designed to organize the clean-up of Puget Sound following the demise of two similar agencies. The Seattle Times, Washington Post and Freedom Foundation have all written about the agencies problems with nepotism, cronyism, corruption, and mis-allocation of resources.

An extensive report done by the Freedom [Foundation provides insight on all of the crony and fraudulent practices of the Puget Sound Partnership](#). Their analysis of the spending shows that less than 10% of the PSP budget (\$621,344 out of \$7.5 million) goes towards actual scientific research. Other expenses are categories such as \$1.1 million in “public outreach,” which consists of marketing and messaging campaigns, and “branding” which included, *“monogrammed jackets, fleece vests, lip balm, and personalized engraved mahogany gift boxes containing bottles of apple cider to distribute to government officials.”*

Eventually, the EPA demanded a return of \$120,000 out of the \$32.252 million in grants.

## **CASE STUDY – EPA GRANTS TO ATTORNEY GENERALS – \$4.359 MILLION**

EPA data disclosed at OpenTheBooks.com shows the EPA granted \$2.481 million into the National Association of Attorney Generals to *secure “Compliance Assistance Support to Regulate”* and for *“Survey, Study, Investigate, Special.”* The EPA also gave this organization grants to *“State Enforcement Technical Assistance Of The Clean Air Act.”* The California Attorney Generals Association received a \$100,000 grant for *“Circuit Prosecutor Project: Environmental Task Force Training.”* The National Association of Attorney Generals and the California Attorney General Association are non-profit organizations.

The EPA has also funded state Attorney General’s in Texas, Alabama, Michigan and California through grants ranging from \$43,000 to \$1.6 million. Most of these dollars funded enforcement training; but, some were also in regard to legal environmental internships.

In Alabama, the EPA gave the Attorney General’s office two grants in 2008 and 2009 totaling \$225,000 to *“To Develop And Maintain Effective Environmental Enforcement Programs With Special Emphasis On Training For The Member States, Local And Tribal Governments,”* and a \$237,500 grant for *“The Network Is A Multi-State Intergovernmental Consortium.”*

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## TOP 25 COLLEGE & UNIVERSITY RECEPIENTS OF EPA GRANTS SINCE 2000

1	COLLEGE / UNIVERSITY NAME	GRANT AMOUNT
2	THE UNIVERSITY OF CALIFORNIA	\$ 146,161,901.00
3	UNIVERSITY OF WASHINGTON	\$ 87,208,429.00
4	UNIVERSITY OF NORTH CAROLINA	\$ 74,923,241.00
5	Harvard College/University	\$ 46,737,236.00
6	MICHIGAN STATE UNIVERSITY	\$ 44,218,628.00
7	OREGON STATE UNIVERSITY	\$ 43,599,663.00
8	WEST VIRGINIA UNIVERSITY	\$ 40,782,328.00
9	Northern Arizona University	\$ 37,122,283.00
10	THE JOHNS HOPKINS UNIVERSITY	\$ 36,040,225.00
11	UNIVERSITY OF MICHIGAN	\$ 34,578,819.00
12	University of Illinois	\$ 33,846,082.00
13	UNIVERSITY OF TEXAS	\$ 32,721,134.00
14	THE PENNSYLVANIA STATE UNIVERSITY	\$ 31,716,088.00
15	SYRACUSE UNIVERSITY	\$ 30,818,751.00
16	PURDUE UNIVERSITY	\$ 29,489,062.00
17	UNIVERSITY OF MINNESOTA	\$ 26,417,712.00
18	CORNELL UNIVERSITY	\$ 25,670,334.00
19	COLORADO STATE UNIVERSITY	\$ 25,414,542.00
20	NORTH CAROLINA STATE UNIVERSITY	\$ 23,724,309.00
21	DUKE UNIVERSITY	\$ 22,228,683.00
22	University of Rochester	\$ 20,564,693.00
23	UNIVERSITY OF HOUSTON	\$ 19,090,000.00
24	EMORY UNIVERSITY	\$ 18,088,830.00
25	UNIVERSITY OF CONNECTICUT	\$ 17,933,782.00
26	UNIVERSITY OF NEW HAMPSHIRE	\$ 16,791,798.00

## CASE STUDY EXAMPLES: EPA GRANTS – COLLEGES AND UNIVERSITIES

### ENVIRONMENTAL JUSTICE – SEVEN EPA PROGRAMS, \$31.066 MILLION

“Environmental Justice” is a new movement on college campuses - funded by EPA grants – arguing that the pollution from capitalism through the effects of climate change hurts minorities and the poor. Through the EPA’s Office of Environmental Justice, partnerships are created with colleges and universities for ‘environmental education.’ EJ posts their Action Plan, [click here](#).

The EPA has funded seven distinct categories of Environmental Justice programs with \$31.066 million in grants. These programs were funded under both GW Bush and Barack Obama administrations.

In 2014, the EPA proposed new global warming regulations and EPA Administrator Gina McCarthy told environmental activists, *“Carbon pollution standards are an issue of justice. If we want to protect communities of color, we need to protect them from climate change.”*

In Fall, 2015, the University of California – Riverside started offering bachelor degrees in Sustainability and Environmental Justice. Interestingly, University of California system schools are the #1 education recipient of EPA grants. Many other colleges and universities across America are now offering Environmental Justice study programs.

### WHAT PROGRAMS ARE FUNDED AT COLLEGES AND UNIVERSITIES ACROSS AMERICA BY EPA?

Sorting our database by project description, the EPA grant – making to colleges and universities covers many areas including:

- Greater Research Fellowships (GRO) (\$18.9 million)
- Science to Achieve Results (STAR) (\$732.5 million)
- Training and Fellowship Grants (\$192.159 million)
- P3 Award – National Studio Design Competition for Sustainability (\$11.3 million)
- Environment Education Grants (\$62.7 million)
- other programs including geographic study/projects appropriate to locale

For example, the University of Illinois, Champaign, IL EPA grants by category:

Row Labels	Sum of DollarsObligated
Brownfields Training, Research, and Technical Assistance Grants and Cooperative Agreements	\$ 525,000.00
Community Action for a Renewed Environment (CARE) Program	\$ 99,062.00
Compliance Assistance Support for Services to the Regulated Community and Other	\$ 638,580.00
Congressionally Mandated Projects	\$ 344,500.00
Environmental Policy and Innovation Grants	\$ 121,449.00
ENVIRONMENTAL PROTECTION_CONSOLIDATED RESEARCH GRANTS	\$ 3,885,842.00
Great Lakes Program	\$ 5,816,084.00
Office of Research and Development Consolidated Research/Training/Fellowships	\$ 562,000.00
P3 Award: National Student Design Competition for Sustainability	\$ 354,978.00
Pollution Prevention Grants Program	\$ 1,395,876.00
Regional Wetland Program Development Grants	\$ 513,955.00
Research, Development, Monitoring, Public Education, Training, Demonstrations, and	\$ 197,456.00
Science To Achieve Results (STAR) Research Program	\$ 10,116,817.00
Solid Waste Management Assistance Grants	\$ 43,000.00
Source Reduction Assistance	\$ 529,662.00
SURVEYS - STUDIES - INVESTIGATIONS - SPECIAL PURPOSE GRANTS	\$ 5,282,449.00
Surveys, Studies, Investigations and Special Purpose Grants within the Office of Res	\$ 10,000.00
Surveys, Studies, Investigations, Demonstrations, and Training Grants and Cooperat	\$ 59,874.00
Surveys, Studies, Research, Investigations, Demonstrations, and Special Purpose Ac	\$ 400,000.00
TRAINING AND FELLOWSHIPS FOR THE ENVIRONMENTAL PROTECTION AGENCY	\$ 366,995.00
<b>Grand Total</b>	<b>\$ 31,263,579.00</b>



## TOP 25 EPA GRANTS FUNDED PRIVATE ENTITIES SINCE 2000

1	PRIVATE ENTITIES	GRANT AMOUNT
2	National Older Worker Career Center	\$ 314,890,523.00
3	National Caucus & Center on Black Aged Inc	\$ 145,768,729.00
4	SENIOR SERVICE AMERICA INC.	\$ 141,663,694.00
5	NATIONAL FISH & WILDLIFE FOUNDATION	\$ 120,476,476.00
6	National Rural Water Association	\$ 119,676,392.00
7	Natl Asian Pacific Center on Aging	\$ 113,189,418.00
8	National Association for Hispanic Elderly	\$ 80,496,415.00
9	HEALTH EFFECTS INSTITUTE	\$ 72,350,000.00
10	NATIONAL COUNCIL ON AGING	\$ 59,813,037.00
11	South Coast AQMD	\$ 51,541,584.00
12	WATER ENVIRONMENT RESEARCH FOUNDA	\$ 49,758,304.00
13	COMMONWEALTH UTILITIES CORP	\$ 47,944,622.00
14	National Research Council	\$ 47,320,939.00
15	Bay Area AQMD	\$ 38,975,122.00
16	AMERICAN WATER WORKS ASSOCIATION	\$ 33,383,181.00
17	THE ENVIRONMENTAL CAREERS ORGANIZAT	\$ 29,119,249.00
18	RESEARCH TRIANGLE INSTITUTE	\$ 28,197,934.00
19	CANAAN VALLEY INSTITUTE	\$ 27,332,423.00
20	NATIONAL SENIOR CITIZENS ED & RSCH	\$ 27,255,372.00
21	AMERICA'S CLEAN WATER FOUNDATION	\$ 25,901,677.00
22	Air Resources Board	\$ 25,261,988.00
23	Ozone Transport Commission	\$ 23,328,087.00
24	Harbor Development Commission	\$ 22,563,652.00
25	NEW ENGLAND INTERSTATE WATER POLLUT	\$ 21,950,324.00
26	American Association Advancement of Scien	\$ 20,978,853.00

## CASE STUDY EXAMPLES: EPA GRANTS – PRIVATE ENTITIES AND ORGANIZATIONS

### SENIOR ENVIRONMENT EMPLOYMENT (SEE) PROGRAM - \$855.822 MILLION PLUS

*“The Senior Environmental Employment (SEE) Program provides an opportunity for retired and unemployed older Americans age 55 and over to share their expertise with the Environmental Protection Agency (EPA). Administered by EPA, this program provides older workers with an opportunity to remain active using their matured skills in meaningful tasks that support a wide variety of environmental programs. In 1984, the Environmental Programs Assistance Act (PL98-313) authorized EPA to establish a program of grants/cooperative agreements to Federal, State, and local environmental agencies for projects of pollution prevention, abatement, and control. To implement this program, EPA and other Federal and State environmental offices fund cooperative agreements with national aging organizations that have been authorized by the Secretary of Labor”*  
[\(From EPA Website\)](#)

Under President Ronald Reagan, the EPA started the SEE program – using grants to non-profit senior organizations. Now, the participating organizations in total amount to the #1 top private recipient of EPA grants. The organizations [that received money are](#): National Asian Pacific Center on Aging (NAPCA), National Association for the Hispanic Elderly (NAHE), National Caucus & Center for Black Aged, Inc. (NCBA), National Council on the Aging, Inc. (NCOA), National Older Worker Career Center (NOWCC), Senior Service America, Inc. (SSAI).

269 non-profit organizations participated in the SEE program in FY2015. Here is the [EPA disclosed](#) work:  
*“Fiscal Year 2015: Provide funding to eligible Grantee organizations to provide senior citizens who conduct national non-agricultural pesticide surveys, outreach on renovation, repair, and painting rule, provide review and monitoring support for the Import Car Program, monitor the anti-fuel switching program, conduct research, and work on other general administrative and clerical tasks.”*

A recent jobs posting by NOWCC, for example, advertised an Environmental/Civil Engineer position in Des Moines, IA for \$12.87 per hour; an Administrative Assistance position in Dallas, TX for \$8.78 per hour; and an Executive Office Support in Washington, D.C. for \$12.72 per hour.

The employees are not classified as federal workers and are also not employees of the grantee organizations... however, their benefits are paid by the grantee organizations.

## **NATIONAL COUNCIL ON THE AGING, INC (NCOA) – \$59.813 MILLION**

NCOA is a [part of the SEE program of EPA](#). NCOA advertises the four employment levels for senior hires within the program: Level 1: \$7.27 per hour, Level 2: \$8.78 per hour, Level 3: \$10.30 per hour, Level 4: \$12.72 per hour.

In 2011, NCOA's top nine executives earned nearly \$2 million in total compensation including \$309,700 for James Firman, President and CEO. Another \$2.283 million paid NCOA's top five disclosed independent contractors: National Foundation for Debt Management (\$578,363), Strategic Communications (\$160,405), Leviathan Technology Group (\$468,151), Stanford University (\$637,600), and Housing Options Provided For the Elderly (\$439,222).

Not only are universities/colleges are receiving grants directly from EPA and other federal agencies, but are also receiving pass-through money via other federal grantees, i.e. NCOA – functioning as 'middlemen' and 'consultants' to these organizations.

In FY 2011, according to their IRS990, NCOA received over \$40 million in grants and funding from the federal government: Dept of Labor (\$30.128 million), EPA (\$3.71 million), Dept of Health & Human Services (\$4.989 million), and Dept of Housing & Urban Development (\$1.573 million). NCOA spent \$5,000,000 on lobbying and grassroots networking FY'08-'11.

## **CASCADE SIERRA SOLUTIONS (CSS) - \$16.892 MILLION**

Founded in 2006 by former EPA regional administrators, this Oregon based non-profit's mission was to reduce diesel emission from heavy trucks. According to news reports, \$61 million flowed through CSS including at least \$17 million in grant funding from the EPA.

Data at OpenTheBooks.com also shows CSS received an additional grant from the Department of Energy in 2010 to the tune of \$22.2 million. Despite the federal grant support of nearly \$40 million, CSS closed their doors in March of 2014.

It took the EPA years to audit CSS, but [finally demanded repayment of \\$9 million in grants](#). The audit found CSS co-mingled public and private dollars and other mis-management issues. For example, CSS owed \$19 million to 13 different secured creditors. In 2010, CSS helped a Texas trucking company to 60% of the Oregon "energy saving truck equipment" tax credits, even though the company hauled 1 percent of its miles in Oregon.



The EPA's Office of Inspector General conducted the audit and had this to say in [their report](#): *“Therefore, we question the \$9 million drawn under the CA as unallowable costs and recommend that EPA recover these funds from CSS. EPA should also consider suspension and debarment proceedings against CSS. We found that the financial management issues were primarily caused by CSS’ underestimating accounting system requirements for the revolving fund”.*

CSS closed its doors on March 31, 2014.

### **THE LEONARDO ACADEMY, INC. - \$5.978 MILLION**

Founded in 1997, the Leonardo Academy, Inc. has a center – left worldview of environmental sustainability. A large part of their impact is on the creation of ‘sustainability standards’ in agriculture – based on a broad representation of the industry.

In 2010, ten Academy voting board members resigned their positions citing, “Despite the Leonardo Academy’s claim that the Committee is made up of members from ‘across all areas of agriculture,’ in reality the Committee is dominated by environmental groups, certifications consultants, agro-ecology, and organic farming proponents.”

Along with the board resignations, 46 allied companies and organizations also left the Academy and started the development of a more inclusive national agriculture standard covering 95 percent of the industry.

But, then, helping Leonardo Academy through this difficult period has been the EPA. Since this moment, the EPA has given Leonardo Academy nearly \$6 million in grant funding without a previous history of funding.

It’s a politically connected organization with high profile clients. For example, Leonardo Academy Inc. worked with The Clinton Foundation [to build the William J. Clinton Presidential Library](#) in Little Rock, Arkansas (2007).

### **RESEARCH TRIANGLE INSTITUTE – \$28.197 MILLION IN GRANTS; \$254.04 MILLION IN CONTRACTS**

The EPA has a close relationship with the non-profit Research Triangle Institute (RTI) bestowing grants and contracts for over a quarter billion dollars since 2000. But, the EPA largely fail to compare with the

\$1.8 billion in USAID payments into RTI. The stated RTI mission is to “improve the human condition” around the world.

In FY2012, the organization paid 35 key employees and executives over \$300,000 per year.

RTI has run into trouble with Inspector General’s citation of red flags on 24 of 26 performance audits since 2006 for their USAID work. According [to published reports in Washington Examiner](#), Research Triangle Institute:

- Invented "fictional beneficiaries" and "possibly even fictional spray operators" in an anti-malaria campaign in Ghana.
- Purchased water purifiers for Guatemalan towns that couldn't afford the units' annual maintenance costs.
- Billed USAID for teacher salaries in Senegal even though local authorities were already paying them.
- Paid "inordinate attention" to details like the color of furniture for women's centers it was building in South Africa that failed to meet even local health standards once finished.
- Sent computers to a school in an area of Nicaragua without electricity.
- And much more...

Here are the EPA’s \$28.198 million in grants broken-out by Program:

<b>RESEARCH TRIANGLE INSTITUTE</b>	<b>\$ 28,197,934.00</b>
Congressionally Mandated Projects	\$ 7,915,800.00
ENVIRONMENTAL PROTECTION_CONSOLIDATED RESEARCH GRANTS	\$ 7,952,074.00
International Financial Assistance Projects Sponsored by the Office of International and Tribal Affairs	\$ 426,861.00
National Wetland Program Development Grants and Five-Star Restoration Training Grant	\$ 50,215.00
Office of Research and Development Consolidated Research/Training/Fellowships	\$ 2,521,750.00
Regional Environmental Monitoring and Assessment Program (REMAP) Research Projects	\$ 967,932.00
Science To Achieve Results (STAR) Research Program	\$ 7,118,551.00
SURVEYS - STUDIES - INVESTIGATIONS - SPECL	\$ 255,500.00
Surveys, Studies, Research, Investigations, Demonstrations, and Special Purpose Activities Relating to the Clean Air Act	\$ 789,251.00
Water Quality Cooperative Agreements	\$ 200,000.00

***So the EPA is using a company for intensive investigations, research, regulations of Clean Air Act and Water Quality Cooperative agreements who has been repeatedly flagged for a decade by the USAID Inspector General?***

# EPA SALARY AND BONUS STUDY (SINCE FY2007)

During the federal wage freeze period between 2011-2014, most federal government employee salaries remained flat. *However, EPA salary data shows an increase from \$104,116 (2011) to \$111,165 (2014) in average employee pay – that’s nearly a 7 percent increase.*

Today, the EPA average employee salary is \$111,165 in FY2014. According to their data, the top two most highly compensated employees are scientists: General Natural Resource and Biology Science Management, and Toxicology. There are 183 individual job classifications.

## AMONG OUR FINDINGS:

- Current EPA Administrator Ms. Regina McCarthy’s salary of \$179,700 doesn’t make the TOP 25 Highest paid at the agency. Furthermore, McCarthy has never received a bonus.
- Performance bonuses peaked during the Obama administration at \$24.641 million in FY2010 and \$17.339 million was paid-out in FY2014. Since FY2007, EPA has given employees over \$143,433,000 in performance bonuses to help enhance annual compensation. *Last year, EPA gave 12,029 employees a bonus out of \$15,493 total employees. Only 3,464 employees didn’t receive bonus compensation.*
- Total annual salaries at EPA amount to \$1.722 billion in FY2014. Because of nearly fewer employees over the last couple of years, EPA salaries have underperformed CPI inflation since 2007. Total annual salary spend is up only 1.38 percent since FY2007, while inflation is up 15.58 percent.
- 10,568 EPA employees have salaries over \$100,000. It’s a third of the entire staff. Over 4,296 employees earn over \$125,000 per year. (see charts in this section)
- ‘General Attorney’ comprised 1,020 positions in FY2014. The job classification of ‘General Attorney’ ranked fifth most paid salary title at EPA. Since FY2007, \$1.133 billion in salary and another \$10 million in performance bonuses were paid-out. *If EPA was a private sector law firm, it would rank 11th largest in the nation based on FY2012 counts.*

EPA lawyers don’t defend the agency in court. The Department of Justice has this responsibility and between 1998-2010 spent [\\$43 million in additional legal fees](#).

- 198 ‘Public Affairs’ employees (FY2012) were employed by EPA. Since 2007, EPA spent over \$141,495,571 in salaries and another \$1.5 million in performance bonuses. The EPA also spent \$15,093,088 with outside public relations consultants to further buttress PR. ‘Public Affairs’ ranked 16th most paid salary title at EPA since FY2007.

# TOP 35 EPA POSITIONS BY TOTAL SALARY & BONUS SINCE 2007

1	POSITION TITLE	TOTAL SALARY	TOTAL BONUS
2	ENVIRONMENTAL PROTECTION SPECIALIST	\$ 2,266,914,900.00	\$ 22,170,607.00
3	GENERAL PHYSICAL SCIENCE	\$ 1,962,087,337.00	\$ 18,631,716.00
4	ENVIRONMENTAL ENGINEERING	\$ 1,575,265,306.00	\$ 13,536,895.00
5	MANAGEMENT AND PROGRAM ANALYSIS	\$ 1,368,384,947.00	\$ 17,040,641.00
6	GENERAL ATTORNEY	\$ 1,133,381,411.00	\$ 10,212,370.00
7	GEN NATURAL RESOURCES MGT AND BIO SCI	\$ 832,920,899.00	\$ 8,564,170.00
8	MISCELLANEOUS ADMINISTRATION AND PROGRAM	\$ 629,333,903.00	\$ 6,723,777.00
9	INFORMATION TECHNOLOGY MANAGEMENT	\$ 553,266,306.00	\$ 5,687,416.00
10	CHEMISTRY	\$ 466,585,755.00	\$ 4,401,723.00
11	PROGRAM MANAGEMENT	\$ 430,199,448.00	\$ 4,287,635.00
12	CONTRACTING	\$ 230,295,335.00	\$ 2,428,201.00
13	TOXICOLOGY	\$ 217,221,411.00	\$ 1,815,001.00
14	GENERAL HEALTH SCIENCE	\$ 153,166,638.00	\$ 1,197,129.00
15	SECRETARY	\$ 150,272,444.00	\$ 2,221,412.00
16	HUMAN RESOURCES MANAGEMENT	\$ 146,273,246.00	\$ 2,051,209.00
17	PUBLIC AFFAIRS	\$ 141,495,571.00	\$ 1,448,592.00
18	ECONOMIST	\$ 141,114,327.00	\$ 906,255.00
19	ECOLOGY	\$ 133,935,996.00	\$ 1,360,838.00
20	ACCOUNTING	\$ 118,925,934.00	\$ 1,201,406.00
21	AUDITING	\$ 110,888,442.00	\$ 1,348,461.00
22	CHEMICAL ENGINEERING	\$ 108,376,122.00	\$ 1,036,168.00
23	MECHANICAL ENGINEERING	\$ 102,869,365.00	\$ 1,162,916.00
24	FINANCIAL ADMINISTRATION AND PROGRAM	\$ 94,871,773.00	\$ 1,034,033.00
25	MICROBIOLOGY	\$ 85,020,011.00	\$ 811,066.00
26	MISCELLANEOUS CLERK AND ASSISTANT	\$ 84,192,264.00	\$ 930,341.00
27	GENERAL BUSINESS AND INDUSTRY	\$ 83,062,069.00	\$ 989,686.00
28	BUDGET ANALYSIS	\$ 77,779,985.00	\$ 1,040,369.00
29	GEOLOGY	\$ 62,001,532.00	\$ 423,296.00
30	STATISTICS	\$ 57,132,143.00	\$ 454,568.00
31	GRANTS MANAGEMENT	\$ 46,917,645.00	\$ 332,166.00
32	GENERAL ENGINEERING	\$ 46,078,551.00	\$ 500,423.00
33	HYDROLOGY	\$ 34,110,129.00	\$ 343,115.00
34	ADMINISTRATIVE OFFICER	\$ 32,223,359.00	\$ 511,913.00
35	PARALEGAL SPECIALIST	\$ 31,202,798.00	\$ 207,431.00
36	HEALTH PHYSICS	\$ 29,714,572.00	\$ 237,475.00
37	EQUAL EMPLOYMENT OPPORTUNITY	\$ 29,562,618.00	\$ 233,004.00

## PERFORMANCE BONUSES:

The highest annual performance bonuses for employees have ranged from \$62,895 to \$10,000 between FY2011 and FY2014. Between FY2007 and FY2013, 70 EPA employees received bonuses over \$10,385 – with nine annual bonuses exceeding \$60,000 and 38 between \$30,000 and \$50,000.

In FY2014, these excessive performance bonuses have been scaled back. Four employees earned the top bonus in 2014 of \$10,000.



## **CASE STUDY – JOHN C. BEALE (SENIOR POLICY ADVISOR, OFFICE OF AIR & RADIATION)**

One of the EPA top climate scientists received a 32 month prison sentence in December, 2013. Following a thirteen year – nearly \$1 million - scam, Beale was finally caught taking paid time off at EPA while pretending to work at CIA. The Daily Beast called Beale, *‘The EPA’s Million Dollar Con Man.’*

Data at OpenTheBooks.com since 2007 shows Beale receiving salary hikes from \$149,709 (2007) to \$165,300 (2012). ***During this period, EPA paid Beale his salary and even ‘retention’ bonuses as he convinced his bosses that he was an undercover CIA operative. One of Beale’s extended ‘stints at CIA’ lasted eighteen months!***

***Despite over \$236 million spent on salaries and bonuses to accountants and internal auditors since 2007, Beale was able to ‘game-the-system’ - for years.***

## **CASE STUDY – ‘GENERAL ATTORNEY’ - 1,020 POSITIONS IN FY2014**

If the EPA legal team was a private law firm, then it would currently rank as the 14th largest law firm in America with 1,020 ‘General Attorneys in FY2014.’ As of FY2012, EPA legal would have ranked 11th against private firms.

The spending on ‘General Attorney’ since 2007 was \$1.133 billion. Attorneys are the fifth most funded position at EPA since 2007.

What do these lawyers do? Currently, the EPA is being sued by a majority of the fifty states with 29 states filing lawsuits. Defending these lawsuits to promulgate new regulations such as the Clean Water Act is an expensive budgetary line item. EPA lawyers help Justice Department lawyers defend the agency in court. However, EPA lawyer do not track hours by case.

Furthermore, the EPA lawyers file many ‘Notice of Intent to Sue’ - threatening letters with entities (mostly private companies) across the country. To enforce their regulatory power, the EPA lawyers send out these letters which may or may not result in a court action. EPA legal notices are such a problem for business that the U.S. Chamber of Commerce keeps an online repository of EPA ‘Sue and Settle’ cases.

These “Sue and Settle” cases are also filed by non-profit public interest groups against the EPA and are confidentially settled behind closed doors. These settlements are legally binding and effectually create new regulations without a public policy debate.



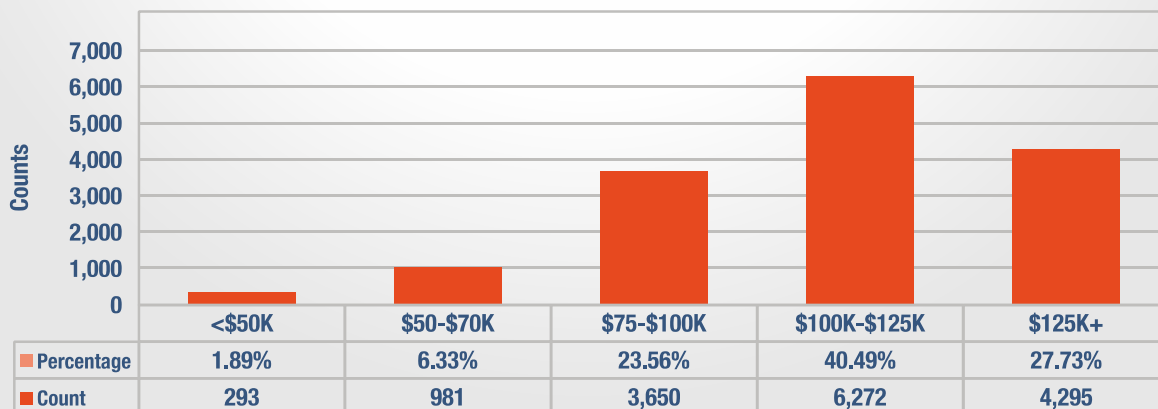
# FY2014 SALARY BREAKOUT AT EPA

## EPA TOP SALARIES 2014

In the latest fiscal year available at OpenTheBooks.com, the Top 25 SALARIES are displayed below. These salaries represent only “pensionable” salary – the annual amount that figures into the eventual calculation of the employees retirement annuity. These figures are not total cost which includes perks and pension benefits.

YEAR	NAME	SALARY	POSITION TITLE
2014	Olden, Kenneth	\$250,000	Gen Natural Resources Mgt and Bio Sci
2014	Thomas, Russel S	\$250,000	Toxicology
2014	Baladori, Tina	\$222,000	General Physical Science
2014	Knudsen, Thomas B	\$218,365	Gen Natural Resources Mgt and Bio Sci
2014	Judson, Richard S	\$213,611	Chemistry
2014	Kavlock, Robert J.	\$206,340	Gen Natural Resources Mgt and Bio Sci
2014	Cascio, Wayne E.	\$202,000	General Health Science
2014	Hines, Ronald N.	\$202,000	Gen Natural Resources Mgt and Bio Sci
2014	Johnson, James H.Jr.	\$199,980	Environmental Engineering
2014	Mcqueen, Charlene A.	\$189,375	Gen Natural Resources Mgt and Bio Sci
2014	Costa, Daniel L.	\$184,830	Gen Natural Resources Mgt and Bio Sci
2014	Vandenberg, John J.	\$182,980	Gen Natural Resources Mgt and Bio Sci
2014	Diazsanchez, David	\$181,534	Gen Natural Resources Mgt and Bio Sci
2014	Banister, Beverly H	\$181,500	Program Management
2014	Bashista, John R	\$181,500	Contracting
2014	Baylson, Joshua C.	\$181,500	Financial Administration and Program
2014	Benson, William H.	\$181,500	Gen Natural Resources Mgt and Bio Sci
2014	Bloom, David A.	\$181,500	Financial Administration and Program
2014	Breen, Barry N.	\$181,500	Program Management
2014	Broom, Susan E.	\$181,500	General Attorney
2014	Capacas, Jon M.	\$181,500	Program Management
2014	Cleland-Hannett, Wendy	\$181,500	Program Management
2014	Corcoran, Howard F.	\$181,500	Program Management
2014	Craig, Elizabeth	\$181,500	Program Management
2014	Cristofaro, Alexander	\$181,500	Program Management

## EPA SALARY RANGES 2014



SOURCE: OPENTHEBOOKS.COM, EPA SALARY RANGES

## EPA TOP ANNUAL SALARIES AND EMPLOYEE COUNTS

### ACTUAL

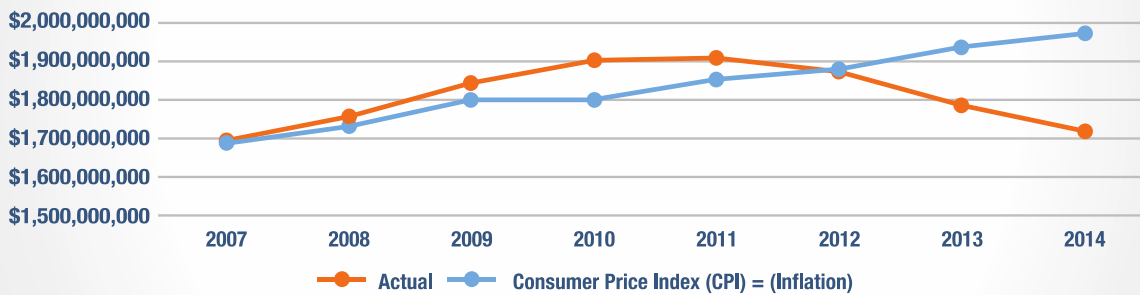
YEAR	COUNT	SALARY	%CHANGE	AVG SALARY
2014	15,492	\$1,722,169,847	-3.48%	\$111,165
2013	16,394	\$1,782,042,350	-5.42%	\$108,701
2012	17,634	\$1,878,593,493	-1.79%	\$106,532
2011	18,366	\$1,912,201,685	0.35%	\$104,116
2010	18,326	\$1,905,530,646	3.28%	\$103,980
2009	18,050	\$1,843,053,984	4.73%	\$102,108
2008	17,869	\$1,755,826,488	3.70%	\$98,261
2007	17,430	\$1,690,807,353	-	\$97,006
			1.38%	

### CONSUMER PRICE INDEX (CPI)

SALARY	%CHANGE
\$1,971,578,247	1.70%
\$1,938,621,678	3.00%
\$1,882,156,969	1.50%
\$1,854,341,841	2.70%
\$1,805,590,887	0.10%
\$1,803,787,100	4.08%
\$1,733,077,537	2.50%
\$1,690,807,353	-
	15.58%

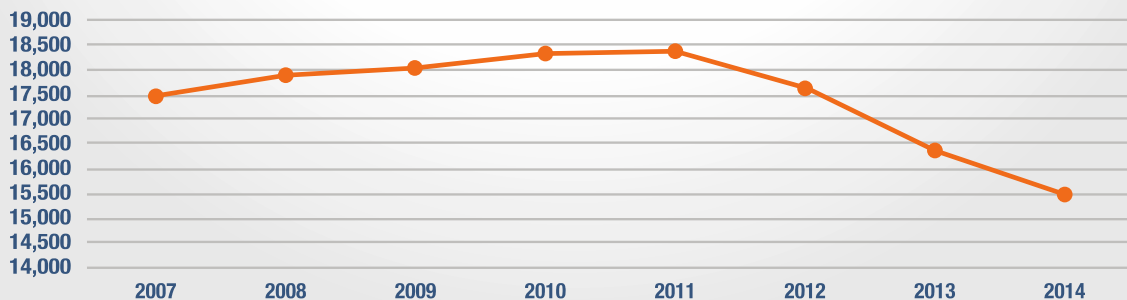
FACT: Since 2007, Total Annual Salaries have increased by -1,029.15% over Consumer Price Index (CPI) = (Inflation)

### TOP ANNUAL SALARIES



FACT: Since 2007, Total Annual Salaries have increased by +\$31,362,494 or +1.85%

### TOTAL EMPLOYEE COUNTS



FACT: Since 2007, Total Employee Counts have decreased by -1,938 or -11.12%

SOURCE: OPENTHEBOOKS.COM, EPA ANNUAL SALARIES AND EMPLOYEE COUNTS

# GLOSSARY

**“300MM”** – an EPA disclosed spending category within their checkbook. This refers to the size of the ammunition or gun being purchased. We delineate other gun and ammunition EPA checkbook categories such as “Guns up to 30MM,” “Guns over 30MM,” “Ammunition 75MM to 125MM,” and much more.

**“Checkbook Spending”** – the government disclosed line-by-line spending as required under Public Law 109-282, 109th Congress, Federal Funding Accountability and Transparency Act of 2006.

**“Criminal Enforcement Program”** – the mission is to “investigate, help prosecute and deter the most egregious environmental offenders. Established in 1982, most environmental crimes that EPA has investigated involve these “knowing violations” of the law, which are classified as felonies under the Clean Air Act and Clean Water Act as well as the federal hazardous waste law – the Resource Conservation and Recovery Act.

**“Environmental Justice”** – [from the EPA website](#):

*Environmental Justice is the fair treatment and meaningful involvement of all people regardless of race, color, national origin, or income with respect to the development, implementation, and enforcement of environmental laws, regulations, and policies. EPA has this goal for all communities and persons across this Nation. It will be achieved when everyone enjoys the same degree of protection from environmental and health hazards and equal access to the decision-making process to have a healthy environment in which to live, learn, and work.*

**“Google Your Government Act 2006”** – a bi-partisan bill co-sponsored by U.S. Senator Tom Coburn and U.S. Senator Barack Obama. This legislation opened federal spending to transparency for the first time in national history. Categories disclosed are contracts, loans, direct payments, and grants. This legislation makes our work at OpenTheBooks.com possible.

**“PEERS Survey”** – Public Employees for Environmental Responsibility – from their website, Peer.Org, a description of their organization – “Protecting employees who protect our environment.” In 2003, the EPA contracted with PEER to survey employees. The results of this survey is hyperlinked with our report.

**“Performance Bonus”** – since the 1980’s the federal government has recognized meritorious public service with financial incentives. The Performance Bonus is part of this program. The Federal Government is a massive entity. Regular citizens must begin to understand what is being spent in their name. Therefore, we attempt to provide non-partisan facts using the resources of the 2.3 billion captured public expenditures at OpenTheBooks.com. We leave systemic solutions to the public policy debate.

## BACKGROUND ON OUR REPORT RESEARCH:

The purpose of our oversight report is to deliver hard facts in a straightforward, non-partisan format. We leave systemic solutions to the public policy debate. We thank our team...

**Research Fellow Frank Bruno from Hillsdale College, MI helped search, build, and organize the databases.**

**Craig Mijares, Director of Information Technology at American Transparency, helped assemble and organize datasets. The OpenTheBooks.com EPA ‘grant search portal’ is the result of Mr. Mijares and team.**

**Senior Advisor John Hart and Matthew Tyrmand, Deputy Director of American Transparency helped edit, showcase, and disseminate this report. Office Manager Laura Reigle assisted with work flow and research.**

**Adam Andrzejewski, founder of OpenTheBooks.com and Chairman of American Transparency, provided data interpretation, gave context, and authored this report.**

## DISCLAIMER:

*This report quantifies EPA spending since 2000-2014 from federal transactions compiled at [www.openthebooks.com](http://www.openthebooks.com) as a result of the Federal Funding Accountability and Transparency Act of 2006.*

*To the extent that the government makes mistakes in the reporting of inaccurate or incomplete data, our report will reflect these same mistakes.*

## ABOUT AMERICAN TRANSPARENCY:

*Our mission is to post online “every dime” taxed and spent by federal, state and local units of government across America. Currently, we display 2.3 billion lines of government spending and are the largest publically accessible database of government spending in the world. We use the latest in technology to display the spending, including the first-to-market mobile app – Open The Books - which hyper-localized all disclosed United States Government checkbook spending since 2000.*

On a quarterly basis, we publish federal oversight reports. Recent reports have focused on the Export – Import Bank, Fortune 100 Companies, Small Business Administration lending, Veterans Administration salaries and bonuses, and Farm Subsidies in Urban Areas. Learn more at OpenTheBooks.com.



## EPA FISCAL YEAR BUDGET 1981-2015



SOURCE: OPENTHEBOOKS.COM, EPA FISCAL YEAR BUDGET





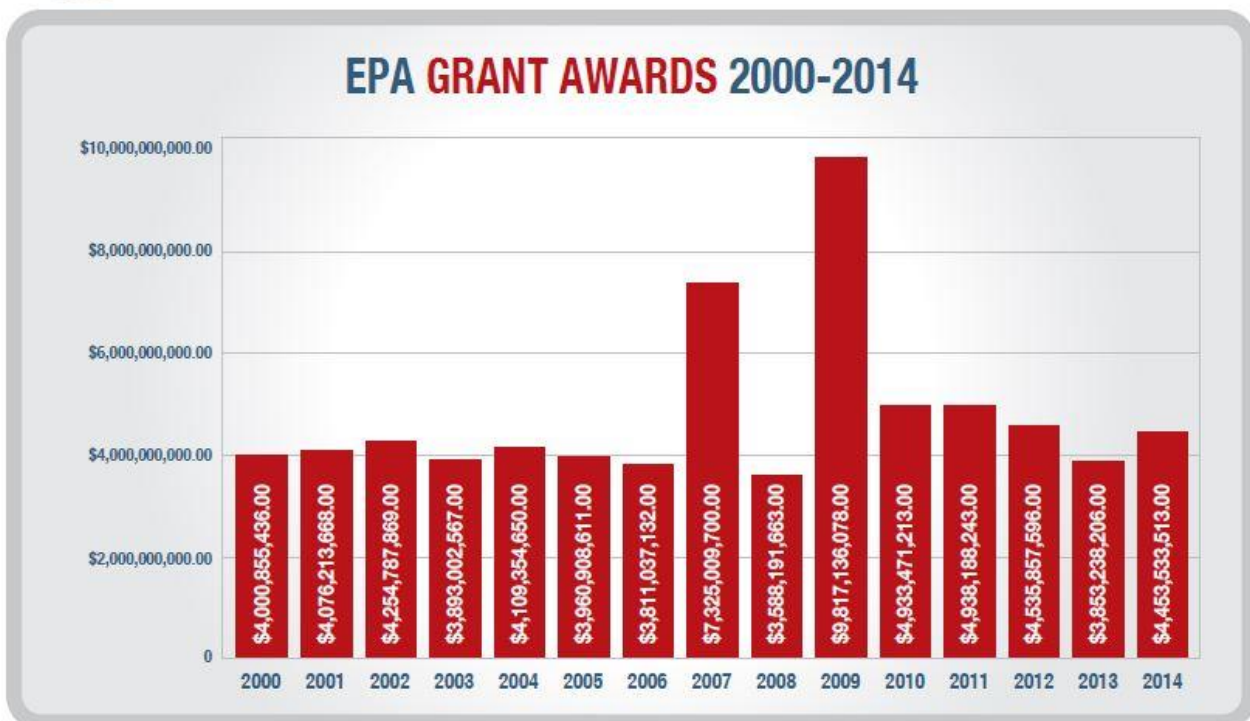
## EPA SPENDS \$20,377,739,452.06 IN CONTRACTS



SOURCE: OPENTHEBOOKS.COM, EPA CONTRACT SPENDING



## EPA SPENDS \$72,244,203,192.00 IN GRANT AWARDS



SOURCE: OPENTHEBOOKS.COM, EPA GRANT AWARDS



## EPA EMPLOYEE TOTALS 1981-2015



SOURCE: OPENTHEBOOKS.COM, EPA EMPLOYEE TOTALS