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**See Clearly the Serious Situation to Face the Storm with Positive Values and Ideas  
Enhance the Political Consciousness to Carry HNA Justice with Steel and Iron Shoulder**

----Speech at the Symposium of the Board of Directors of the Group

**Wang Jian**

February 4, 2018

(Compiled from recording)

(Editor's note) On Feb. 4, 2018, the Symposium of the Board of Directors of the HNA Group was held in Haikou and various video conference rooms, and Wang Jian, the Chairman of the Board, gave an important speech to the attendees, clarifying the situation the group is facing in 2018 and giving clear direction for the group to face both internal and external challenges. Now we transcribed the speech of Wang Jian, the Chairman of the Board of Directors, printed it out for you, and please study and understand it carefully and carry it out.

The enemy has not abandoned its ambition to destroy us. Starting last year, they have colluded within and without and imposed upon us a relationship between HNA and the national leaders and the 19th Party Congress. They wanted to destroy HNA, let HNA die. If HNA dies, then their words would be proven to be right. However, we the HNA people survived after hard efforts, proving that we the HNA people are true fighters. We achieved a victory like this with no complaint and regret. However, we are still one huge step away from the final victory. We still need to fight toughly, because there are still some people to collude within and without. They don't understand the strategy of the CPC Central Committee, the strategy of China's rise, and the high and far-reaching ideal of the HNA people. They have talked about our tight capital for 20 years, what are we tight for? They said we have high debt ratio, while the debt ratio in the past eight years has been going down every year and our debt ratio has dropped below 60%. How come they take this as an issue this year? Isn't it the nonsense of the reactionary forces at home and abroad and fabricated stories? They said we moved our assets overseas, this is totally nonsense. We did not move our assets overseas. Instead, we invested the overseas assets on the Chinese market, making our contribution for China to create world-class brand. There are even some ignorant people who said that we put all assets overseas and gave them to Americans by registering Hainan Cihang Charitable Foundation overseas, this is absolutely ignorant. If Bank of China opens a branch in New York, is it that the people of Bank of China

leave the assets there for Americans? How ridiculous and ignorant. What's the difference as if we register a branch there? Though this is such a ridiculous issue, people everywhere, even our own people, are not clear about it.

What's more, some journalists added fuel to the flames and our financial staffs also made some nonsense, affecting the whole strategic arrangement of the Party and the nation. Isn't it the most ignorant? We don't want to say. We are Buddhist believers, so just let them say. I used to talk to you about Da Yu didn't pass the door of his home for three times during his work of controlling flood, (Translator's note: he cited the ancient legend wrong. The actual legend goes Da Yu didn't go home during his work of controlling flood even though he passed his home three times.) and people scolded him, saying that he quarreled with his wife. Our HNA is not a saint and just let them talk. However, I really didn't expect this, and I overestimated the capability and level of some of our cadres. This is such a simple issue, but it could evolve into that we moved the assets to the United States, so ridiculous. If we didn't register there, how could we operate charitable cause? Can we get the recognition of the people of the whole world? Impossible! We witnessed the birth of the concept of community of common destiny of General Secretary Xi. We operate charitable cause overseas and this is our practice of the fundamental policies of the General Secretary.

## **2. To analyze the current situation and bravely expose the ugly and evil face of hostile forces**

This incident of HNA is a political incident. It is the crazy counterattack of the domestic and foreign reactionary forces against the China's rise and a major conspiracy against the CPC Central Committee with Xi Jinping as the core. Therefore you need to view this incident from a political height to face this fight. Starting last year, but not limited to last year, these reactionary forces did not abandon their ambition to destroy us. Ever since the founding of the New China, he has never wanted to wish the New China well, and never wanted to wish the Chinese people well. Ever since the Opium War, they have always wanted to invade and harm China, unwilling to let China rise, unwilling to let the Chinese people live a good life, and unwilling to let Chinese have prestige. So they tried all the ways to prevent China from rising. It is unacceptable for them when China is good, goes fast, goes slow, goes left, or goes right. It's just like what is going on with us now, it is unacceptable for them when HNA goes fast, or goes slow. What on earth is acceptable? Nobody tells me. So the ugly and evil face of the reactionary forces showed every aspect when they attacked us. Where is justice? Where is freedom? Where is equality? Look at their news reports, which is true? Which is from the voice of justice? The representative speakers of these reactionary forces have never wanted to wish China well, the Chinese people well, or HNA well.

HNA has witnessed the 40 years of the Chinese reform and open-door practice. It is a flag of the Chinese reform and open-door practice. It has firmly worked for China to win medals one after another on the world economic stage. It has firmly worked to support the General Secretary. The Czech President was one of few leaders from the western nations who attended as VIPs the Commemoration of the Victory of the Chinese People's War of Resistance Against Japanese Aggression. Who made it happen? The HNA people. We the HNA people carry morality and justice on our iron shoulders. Among all the airplane orders from China, HNA makes nearly a quarter. Who played out these quality cards? It is we the HNA people who played for Chinese. Through our lease company, we added a huge chunk to the Chinese chip. That is to say, the imperialists have seen that in future decisions over the airplane price, there will be the voice of us the Chinese, the voice of HNA people, the voice of one after another quality cards from the General Secretary. So the enemy is scared and they want to interfere the whole Chinese fundamental policies. Therefore, you should soberly understand this political and economic complexity and the political and economic issues in front of HNA.